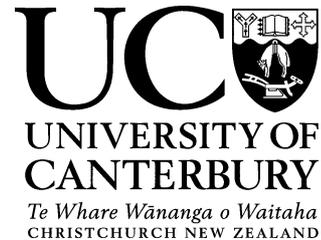


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**VICE-CHANCELLOR'S REPORT TO
UNIVERSITY OF CANTERBURY COUNCIL FEBRUARY 2019**

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1. INTRODUCTION/ UPDATE FROM THE VICE-CHANCELLOR

My first few weeks as the new Vice-Chancellor have been exciting and stimulating. I wish to thank the UC community for a very warm and friendly welcome. Specific highlights of the last few weeks include the inspiring presentations at the UCE EY Summer Startup Programme Showcase, experiencing both Orientation and Clubs Day, and the Staff forum and the subsequent lunch. I have enjoyed speaking at various welcome events for students and at the Parents/Whānau Orientation sessions. I have also had the pleasure of meeting all my peer Vice-Chancellors having attended my first Universities NZ meeting. Introductory meetings with the TEC, MoE and Minister Hipkins enabled me to become acquainted with some important stakeholders. During my first few months I will be visiting departments on campus, meeting with alumni, and becoming more familiar with UC's community, policies and procedures.

From an educational policy perspective, the review of the vocational educational sector has featured in the media.

2. STRATEGIC MATTERS

2.1 Kia Tōpū

*Toitū te marae a Tāne, toitū te marae a Tangaroa, toitū te tangata
If the land and the sea are well, the people will thrive*

Kia Tōpū is UC's strategic initiative to build on our strong track record of teaching and research in the sciences, engineering, policy and trade, and business to establish an international reputation and centre of excellence in the future of food. The term Kia Tōpū is an injunction to be united, joined or assembled in a body or group and reflects the University's view that for this strategic initiative to succeed the institution needs to collaborate both internally and externally to generate multi- and trans-disciplinary teaching and research.

UC has identified an initial selection of 10 research clusters which will be refined in the coming months. Each cluster will be led by a principal investigator and, in time, will include multiple research projects. By the end of 2019, the Research Institute leadership team will be in place and research projects will be under way with applications for external funding submitted.

The colleges of Science and Engineering continue to work closely with Lincoln University on existing research and qualifications in water resource management. Colleges are also working on proposed exciting new degrees, which are likely to be announced later this year.

2.2 UC Futures Programme UC Kia Mua

The UC Futures programme is the University's main strategy to drive earthquake recovery. A fulcrum of that recovery has been the planned return of international full-fee students. 2019 marks a significant point in the return of these students to UC. At the time of writing, international full-fee enrolments were significantly up on enrolments at the same time last year and a record for UC.

The University Council was notified of another milestone in the UC Futures programme with the final financial settlement with Fletcher Construction (which built the Ernest Rutherford building). This leaves only the completion of the Beatrice Tinsley block (which adjoins Ernest Rutherford) to complete in the UC Futures construction programme.

2.3 Partnership Proposal with Lincoln University

UC and Lincoln University met during the second half of 2018 to discuss working more closely in a partnership. UC and LU presented a joint partnership proposal to the Minister in December 2018, and are awaiting feedback.

3. Student Recruitment

3.1 Recruitment - International

Current indications are that UC's full-fee international student numbers will increase in 2019. The 2019 Budget expects an 18% increase, while early figures are hovering around 10% up overall (20% up returning, 2% up new to UC). However, it is still early and figures will firm up by the end of February. There have been improvements in processing efficiencies as well as good recruitment results, somewhat offset by declines in certain cohorts (MARA funded students and UCIC transfers). The new agent portal, ConnectUC, went live on 5 December 2018 and is working well for education agents. Regardless of the EFTS outcome, a major focus for 2019 will be to improve conversion management.

The 2019 New Zealand MFAT Scholarship intake started arriving in January with 25 students confirmed to enrol in Semester 1 (note: total intake of 19 in 2018 and 17 in 2017).

Offers of place accepted as at 18 February 2019 were up 6%, full offers of place up 21%, conditional offers up 28% and applications being assessed up by 41%. In terms of the pipeline, India and then China lead all assessment categories.

From November to January we encouraged new international applicants to book enrolments online and this is reflected in the number of new international bookings reported to date for February 2019. International enrolment-in-person process was calm, well organised and overall a better student experience than 2018. Plans are in place to maintain this as numbers grow. Offshore teams in China and India are already recruiting for the next intake and assisting with last-minute enquiries for those students joining us in February.

The IRO hosted visiting students from China in January 2019, including 26 students from three partner universities: Peking University, Beihang University and South China Normal University, and 80 students from 12 different universities, primarily from Shanghai, Shandong and Zhejiang. This represents a new scale of exchange and reflects UC's increasing engagement across Chinese tertiary institutions.

3.2 Recruitment – Domestic

Indications of domestic recruitment results are also positive, tracking at 7% above 2018 (compared to budget of 5%), with 6% up for first-year students, 7% up for returning, 11% up for Māori and 15% up for Pasifika.

NCEA results were released mid-January and many teams worked hard to have all formal offers generated within 24 hours. Conversion teams have also been working on getting students to accept this offer and become fully enrolled. This collaboration may have resulted in earlier enrolments than in previous years so the increases referred to above may be provisional only.

All first-year catered halls, including Sonoda, are full. We have 50 first-year students on a fully catered, 41-week contract at Ilam apartments with a further 110+ on a self-catered contract. There are a limited number of rooms left in the 'second year and above' halls with a high number of room offers to new-to-UC international students. The residential assistants' psychological first-aid training took place on 7 February.

Online results for both our 2018 brand and tactical campaigns have been collated and we have seen an engagement increase of 116% (this includes Clicks+ Views+ Likes).

Work for the 2020 brand campaign launch in April is under way. Planning for Auckland Update Day | Rongo o te Wā on 27 February is also well under way. It aims to build and maintain relationships, promote Christchurch as a positive destination, and update Careers Advisors on what's new at UC for 2020.

The Women in Leadership Breakfast | Ngā Māreikura – Auckland is held on International Women's Day. It showcases the opportunities available to women at UC and celebrates the success of women associated with the University.

4. Student Experience

4.1 Orientation

Orientation Day | Herea tō waka (O Day) was held on Friday 15 February with 3193 students attending information sessions and over 300 whānau members attending briefings. Students and their whānau were welcomed to UC and introduced to their college(s) of study. Following the Student Voice project, a new approach has meant a more cohesive approach to start-of-year messaging. The new suite of booklets focused on wellbeing, student life and study support was rolled out at this event.

Cohort-specific orientations are almost completed, designed to ensure that students are as prepared as possible to make a positive start at UC, both in terms of academic success and finding a sense of belonging.

Leveraging our partnerships with the Crusaders and the Student Volunteer Army (SVA) continues with the SVA UCAN programme for Year 12 students starting on 13 March, the SVA/UC Big Give on 2 March and the first student experience game on March, where the UCSA club, Cantabs, will join UC in taking 700 students to the rugby at AMI stadium.

4.2 Wellness Strategy

The review and refresh of the University's 2018 Wellness Strategy and the 2017 Wellbeing Framework commenced. We're finishing the project scope as well as a detailed stakeholder engagement plan, which will be endorsed later in February by the Wellness Advisory Group. As part of this process a new temporary project advisory/reference group was created with representatives from UCSA, UC and an external representative from the CDHB (Dr Anna Thorpe).

A review of the external literature related to wellness and wellbeing (for staff and students) is under way and will inform the first key section of the strategy and form a key part of the engagement process. The strategy is designed to give effect to the Okanagan Charter¹ and link to a number of local domestic policies and strategies. The first draft of the strategy is expected in May to help inform the 2020 budget round with final signoff/endorsement sought by SMT in August.

¹ The Okanagan Charter is a document that was published in 2015. It was produced in collaboration of many universities who convened in Kelowna, British Columbia, Canada for the International Conference on Health Promoting Universities and Colleges to discuss what makes a health-promoting university. In Aotearoa, we have used this charter as a base for our own interpretation of what it means to be a health-promoting university.

4.3 Health Centre

In late 2018 the Ministry of Health (MoH) amended the way funding for services would be administered through the Public Health Organisation (PHO) to frontline practices such as ours. The impact was a change to how funds would be allocated through enrolled domestic patients, with a greater percentage of funding going to those patients who held a Community Services Card (CSC). A communications plan was launched encouraging all students to enrol for a CSC to avoid additional fees.

4.4 Careers

In 2018 there were over 16,500 student engagements with UC Careers through career consultations, seminars, workshops and Career Fair events, a 64% increase on 2017. The team hosted 167 employer recruitment presentations for over 5000 students, over 2100 career consultations, and 1619 students registered for the Co-curricular Record. We plan to build on this in 2019.

The Law and Justice Recruitment Evening | Taiopenga Rapuara Ture and Commerce Careers Fair | Taiopenga Rapuara Tauhokohoko will be held in early March; each have sold 15 and 17 sites respectively. The Engineering and Science and ICT Careers Fairs have been combined in 2019 to form the STEM Careers Fair | Taiopenga (science, technology, engineering and math) which will be held in May in the Engineering Core and Ernest Rutherford buildings.

4.5 Pasifika

Plans are in place for the Pasifika welcome on 23 February for increased student numbers (up 21% new-to-UC). This is held on a Saturday to enable families and the community to attend. Twenty school-aged students from the Cook Islands were hosted by the Pacific Development Team to showcase some of the opportunities at UC.

5. People/ HR

5.1 Organisational Culture

Culture Leadership workshops for the colleges of Arts and Engineering were held in early February, and college staff have been or will shortly be presented with the survey results and information about how to get involved in discussing and responding to them. This completes the rollout of the culture survey to all areas the University. Our ongoing efforts to continue culture dialogue and actions in 2019 will include ensuring we share culture initiatives and ideas between areas. The programme is a finalist for best organisational-level HR programme at the Human Resources Institute of NZ annual event at the end of February.

5.2 Equity and Diversity

The Senior Management Team (SMT) recently approved a project that will enable UC to achieve the Rainbow Tick. The Rainbow Tick is a quality improvement cycle designed to ensure an organisation is a safe, welcoming and inclusive place for people of diverse gender identity and sexual orientation. The project will involve students and staff, and will focus on policy, education, engagement of students, staff and external stakeholders, and how we monitor ongoing progress.

5.3 Health, Safety and Wellbeing

The University has received approval for a non-medical Radiation Source Licence from the Office of Radiation Safety (ORS). This is a major compliance component for the College of Science.

Colleges, Learning Resources and the Health and Safety team are working together to bring our hazardous substance handling and storage areas up to compliance standard, beginning with how can we receive, hold and distribute such substances throughout the community without the Warehouse being the main initial channel. Other initiatives include business cases for a chemical management system and a proposed replacement health and safety management system.

6. Learning and Teaching

There have been changes in the AVCA portfolio with the aim of increasing focus on teaching and learning quality, development and reporting. The Academic Services Group has been dissolved and there are two new teams: Academic Quality (including Erskine and Ethics) and Learning Evaluation and Academic Development. Those two teams, along with Transition Programmes and Timetabling, are working together under the AVCA umbrella to provide pan-University support for the delivery of high-quality teaching and learning experiences.

Highlights since January include:

New Students

The Academic Processes Coordinator has processed, as at 11 February 2019, 318 applications for STAR students of which 203 have been fully enrolled; the number of applications is ahead of the same time last year. Arrangements were being finalised for the STAR Orientation Day on 16 February. To date, 158 special admission cases for 2019 have been approved; the total number for 2018 was 186 so this number will be exceeded in 2019. Finally, 1,483 students enrolled for 2018/2019 UC's Summer School Programme. The Student Transition team (CUP) had an increased pass rate for the summer cohort and is preparing to welcome new students. The curriculum is being revised with a plan to be submitted to CUAP Round 1.

New Teaching Fellows

The Erskine Programme will welcome 42 Visiting Fellows between the start of the year and 11 March 2019 from a range of countries, including the United States, Sweden, Germany, Ireland, France, UK and Canada. The Erskine Morning Tea for Semester 1 visitors will be held on 6 March 2019.

Research Ethics Support

UCs commitment to research both to inform our teaching and to teach students how to conduct ethical research is evident in the work of the Human Ethics Committee. The annual report for animal statistics is under preparation for the Ministry of Primary Industries by 28 February 2019. Professor Jane Maidment retired as Chair of the Human Ethics Committee in December and we thank her for her hard work and dedication. The new Chair of the Human Ethics Committee is Dr Dean Sutherland from Communication Disorders.

Learning Evaluation

In order to understand student experience and inform our learning and teaching, the survey team has set the survey calendar for 2019. As the first of a suite of student life-cycle research, the Early Experience Survey (EES) will be delivered in week three of Semester 1, which allows UC to better understand the characteristics of the first-year intake, with a view to tailoring support and enhancing retention and student success.

Academic Development

The call for participation in tutor training has gone out, and work is continuing on developing a framework on micro-credentials. An enhanced user-friendly Graduate Profile website is ready for launch.

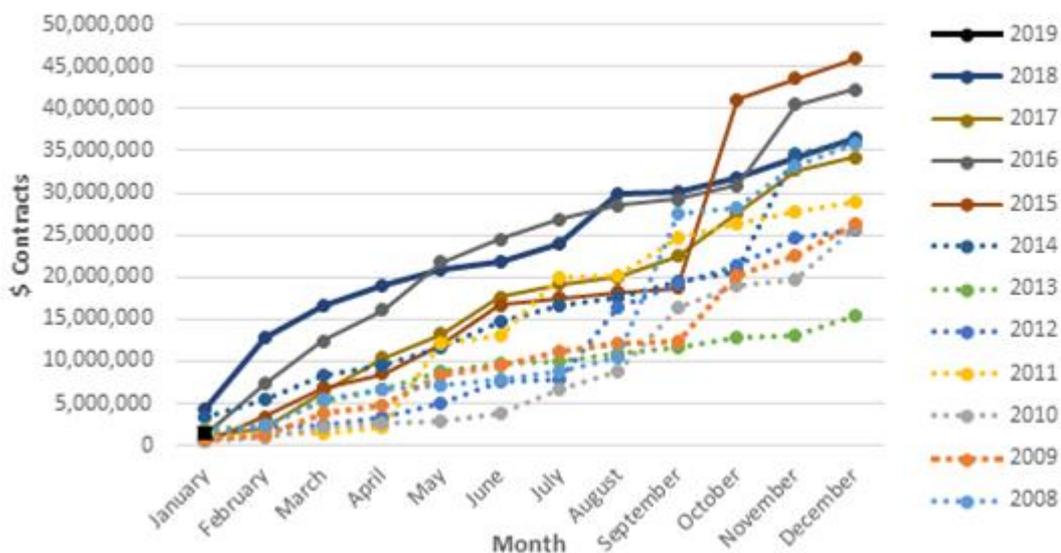
Timetabling

Ensuring a high-quality teaching experience through an appropriate timetable and use of spaces is the aim. Courses scheduling into Manawa is going well despite usual challenges of scheduling across multiple institutions. It is exciting to be able to add the Rehua teaching rooms to our pool of central spaces, and we look forward to seeing how the academic community makes use of these.

7. Research

R&I is supporting academics for proposal submissions to the two major funding rounds of the year – the MBIE Endeavour Fund and the Marsden Fund. UC submitted 28 Smart Idea proposals to the Endeavour Fund, and are developing 12 Research Programme proposals for submission in early March. Concurrently, UC is developing 119 Marsden Fund applications, due in late February. Both the Endeavour and Marsden funds have a two-stage process, with invitations for full proposals later in the year. An external review of the strategies, processes, and incentives for capturing external research income generation across R&I and the colleges will commence imminently. R&I's commercial director has resigned to return to the private venture-capital sector.

For 2019, 15 contracts worth a total of \$1.6 million have been executed to date, and 37 contracts worth at least \$14m are pending (in the process of being executed). UC currently holds 77 National Science Challenges contracts worth \$24m and 65 CoRE contracts worth \$33.7m (with three NSC/CoRE contracts pending, worth \$19,000).



Postgraduate Research

Professor Bryce Williamson has begun a one-year term as Dean of Postgraduate Research, following Professor Jon Harding's term finishing at the end of 2018. Associate Professor Ekant Veer has assumed the role as Associate Dean of PGR (Scholarships), while Associate Professor Bronwyn Hayward continues as the other Associate Dean responsible for admissions. The Summer Undergraduate Research Scholar programme has been completed, and research and financial efficacy of the programme will be reviewed in the coming weeks. The number of doctoral students, including those post-submission but excluding those on suspension, was 831, which is a slight decrease for the same time in 2018 and 2017. The number of all enrolled Master's students (taught and research) was 1,238, substantially higher than the figures of 1,086 and 926 in the previous two years.

8. Biculturalism

In 2019, Te Tari o te Amokapua Māori | Office of the Assistant Vice-Chancellor Māori continues to focus on bicultural competence and confidence (BICC), with this content continuing to be embedded in course content and programmes of study. We will meet regularly with Deans to ensure our BICC workplan for 2019 is implemented and will report to SMT on progress. Kaiārahi worked with academic colleagues over the summer on many projects. Kaiārahi have delivered workshops to Chinese students visiting UC, on the unique bicultural history and society of Aotearoa. Te Ohu Reo have received a large number of naming and te reo content requests over the summer. Staff professional development courses have begun, with seven general sessions of 'Tangata Tū, Tangata Ora' and several college sessions to be held this year. 'Te reo Māori for the Workplace' will be held seven times in 2019. Applications to enrol from ākonga Māori increased in late 2018 and we look forward to the March 2019 enrolment statistics, which will confirm the conversion rate.

As we embark on 2019, the enrolment and engagement with ākonga Māori is a current focus, but will be paralleled with a whole-of-office review, with the aim of ensuring we meet the aspirations of BICC and Māori student recruitment, retention and achievement.

9. Finances

January 2019	Actual Year to Date \$000	Budget Year to Date \$000	Budget Variance Year to Date \$000 Fav/(Unfav)	Budget Full Year \$000	Forecast Full Year \$000	Full Year Forecast to Budget Variance \$000 Fav/(Unfav)
Net Surplus/(Deficit)	(5,225)	(9,867)	4,642	2,080	2,080	0
Capital Expenditure	7,352	26,514	19,162	123,637	123,637	0
Cash/ Short Term Investments/ Short Term Government Stock	316,808	278,889	37,919	173,363	173,363	0

We had been budgeting for an operating deficit as at the end of January 2019 of (\$9.867) million, but have returned an operating deficit of (\$5.225) million. This is a favourable variance to budget of \$4.642 million. \$2.197 million of this favourable variance relates to leave provision adjustment, with \$1.820 million of this in colleges. Capital expenditure is \$19.162 million below budget. \$2.850 million of the expenditure incurred to date is UC Futures-related (RRSIC, Rehua, and CETF) against a year-to-date budget of \$20.175 million. The January 2019 cash position of \$316.808 million is higher than budget by \$37.919 million due largely to higher than expected balances at 31 December 2018, and lower operating and capital spend. For further details please refer to the latest monthly financial report.

	Headcount			EFTS		EFTS		
	Applications to Enrol			Actual Enrolment		Full Year Enrolled		
	ATE Enrolment Week: 20 (09/02/2019)			Enrolments (12/02/2019)		Actual	Actual	Budget
	2017	2018	2019	2018	2019	2017	2018	2019
Domestic 1st Year	4,666	4,851	5,556	2,803	3,057	3,262	3,662	
Returning	8,467	8,746	9,623	6,418	6,922	8,409	8,704	
Total	<u>13,133</u>	<u>13,597</u>	<u>15,179</u>	<u>9,222</u>	<u>9,979</u>	<u>11,671</u>	<u>12,366</u>	<u>12,972</u>
International 1st Year	2,935	3,130	4,428	198	397	744	922	
Returning	632	783	971	121	304	674	781	
Total	<u>3,567</u>	<u>3,913</u>	<u>5,399</u>	<u>319</u>	<u>700</u>	<u>1,418</u>	<u>1,704</u>	<u>2,019</u>
Total	16,700	17,510	20,578	9,541	10,680	13,089	14,069	14,990

2018/9 Budget and Forecast is not calculated down to year at UC.

Enrolment data is based on the same date across years i.e. 6 Jan vs 6 Jan.

ATE data is based on student headcount and based on the student's citizenship status rather than fee type. Enrolments data is based on EFTS and the student's fee type (Domestic or International).

'International' refers to the student's NZ citizen/residency status rather than their fee-paying status. Most international students will pay International fees but not all.

10. Facilities

Major Buildings/Projects

Rutherford Regional Science and Innovation Centre RRSIC Stage 1 – Ernest Rutherford Building

Final account settled in December. Defect rectification ongoing, final fitout of lab spaces in progress budget reset paper provided to UC Council for consideration and approval for Stages 1 & 2.

RRSIC Stage 2 – Beatrice Tinsley Building

Works are running late due to late delivery of façade. Estimated completion August 2019.

Canterbury Engineering the Future (CETF)

Defects and incomplete works will be substantially completed by the end of February with Fire Lab (ECU) design and testing continuing into May 2019.

Relocation of the College of Education, Health and Human Development and part of the College of Business & Law – Rehua

All UC tenants have moved into Rehua and teaching spaces are centrally bookable. Hawkins applied for a Code Compliance Certificate, expected within two weeks. It is anticipated that Hawkins will apply for Practical Completion (PC) in March and this may be approved by end of March. This will be followed by lodgement of final account by Hawkins.

UCSA

Remains under budget with current key risks being completion of the bore consent process, LPG store and operable wall glazing. The contractor's forecast completion date is 9 July 2019.

Other Buildings/Projects

Logie and Locke refurbishment

The contract has been signed by Brosnan Construction and will be signed by UC before end February 2019. In meantime letter of intent issued and contractor took possession of the vacated Logie building on 4 February. Work will progress in two phases; Logie followed by the Locke building. The project sits within budget but has seen considerable delays, with completion of the second building estimated at mid-Semester 1 in 2020.

School of Product Design space for growth

All required spaces will be ready for commencement of teaching on 18 February 2019 with other minor phases continuing until Semester 2 2019. Project remains within budget.

Connon Hall seismic strengthening

Dominion Constructors completed this project on 1 February 2019 – a week earlier than deadline and under budget.

Communication Disorders relocation

Department fully relocated and new accommodation in use. Clearance of Montana Avenue site is in progress, ready for handover to Fire Service in April 2019 and contract settlement. On programme and budget.

Garden Hall – Hall of Residence

Contract signed late January 2019 and contractor commenced site establishment on 4 February 2019.

11. Communications

The Annual Report and Research Reports are tracking well with good collaboration between the coordinating teams.

The November, December and January media coverage of UC-related topics was again overwhelmingly positive. In January 2019, UC handled media queries on a wide range of topics, including legal commentary, e-learning, student research, and ongoing removal of UC's temporary villages.

Other media coverage of UC-related topics or experts included several springing from UC media releases and direct pitches, including UC engineers and scientists developing new technology to decrease waste in the galvanising and petrochemical industries, exploring the potential of tall timber buildings, mapping hazardous rip currents on New Zealand's beaches, and finding minimal risk of PFOS-linked cancer for Māori eating eel.

An analysis of coverage produced between 1 November 2018 to 31 January 2019 (Broadcast, Internet, Print) found 2,168 items. This coverage reached a cumulative audience of 39,427,445 and had an advertising space rate of \$6,000,271.

UC Communications will review a UCSA letter to residents to be delivered to neighbours ahead of Orientation festivities in February and will send a UC letter to identified flats about behavioural issues. The first Community Meeting | Hui ā-hapori is 11 February and will include discussions around upcoming UCSA Orientation events, introducing UC's new Vice-Chancellor, and Christchurch City Council's Ilam-Middleton-Riccarton intersection improvement.

The UC Connect | Tauhere public lecture series kicks off on Thursday 21 February with a sold-out lecture by Kathleen Liberty presenting: *Quake kids – After 10,000+ quakes, how do we help our tamariki?* Julai Rucklidge mid-March UC Connect lecture has also sold out weeks in advance. Both will be livestreamed on UC's Facebook page for those who missed out on seats. This series of public lectures offers the community the opportunity to attend topical, interesting, educational lectures on a range of topics given by experts in their fields.

Conferences on campus in February include Regional Studies Association Third Australasia Conference 2019 (RSA) and Coming in Slantways: Sexuality Education Otherwise.

12. Alumni & UC Foundation

	Income	Distribution
2018 Target	\$10.5m	\$6.5m
2018 Actual	\$7.4m	\$8.6m
2018 Year to date	770 donors	1,489 donations
	Income	Distribution
2019 Target	\$12.5m	\$6.5m
2019 Year to date	\$228,711	\$252,964
2019 Year to date	98 Donors	108 Donations

While donations from individuals were at record levels in 2018, total income was down against expectations by just over \$3 million. There were no significant legacies in 2019 (average usually around \$1m) and corporate income was down by \$700,000 as the UCQC gift agreements came to an end. Investment gains for 2018 were just under \$100,000 compared to \$3m in 2017. The global market suffered at the end of 2018 with many organisations reporting losses for the first time in 10 years.

The UCF reserves will support Endowment CPI and 4% disbursements in 2019 but no other funds will see an increase – they will also not have any losses. There is little likelihood of disbursements from discretionary funding. On a positive note, the \$8.6m distribution to UC in 2018 was a record, and a new MBIE matched-giving project will see the corporate income figure increase in 2019.

13. COLLEGE SUMMARIES (PROVIDED BY PVCs)

College of Arts (Te Rāngai Toi Tangata)

Changes in College leadership include Peter Field taking over as Head of Humanities and Creative Arts. The role of Dean (Research and Postgraduate) has been phased out: Deputy PVC Paul Millar now has oversight of research, and the Dean (Academic), postgraduate matters. The Dean (International), Chris Jones, has joined the management team. The BA review panel has met regularly, looking at options for introducing core, skills-oriented courses. We are moving to the online version of the workload model, incorporating metrics for service and administration as well as teaching; and have begun to examine and respond to the outcomes of the organisational culture surveys we undertook last year. The College will soon resume the scholarly and cultural events that link us to our community. The School of Music Friday lunchtime recital series starts 22 February, and the Monday evening New Music Central concerts begin on 18 February with *Mukhlisa*, blending Western jazz with Middle-Eastern percussion. On 6 April, the Teece Museum will present a new exhibition, *Fantastic Feasts*, exploring food in the ancient world.

College of Business and Law (Te Rāngai Umanga me Te Ture)

I would like to thank all colleagues who worked over the summer to deliver a number of Business School courses and programmes. These included the MBA and BTM programmes; two outgoing Study Tour courses – one to China, the other to Chile and Argentina; the incoming China Study Tour involving 20 students from the School's partner university, Zhejiang Gongshang University; and the 12-week, UCE EY Summer Startup Programme. This programme involved 30 students working with business mentors and staff to develop their own ventures. At the awards evening on 7 February, 12 finalists pitched a wide range of ventures to a 250-strong audience. Staff and students in the MBA and BTM programmes and the UCE moved into new accommodation on levels 6 and 7 of the Rehua building. Initial feedback from all concerned has been very positive – students are delighted with the spacious, interactive learning spaces.

College of Engineering (Te Rāngai Pūkaha)

2019 enrolments are up 12% on the same time last year with diverse growth and increasing numbers of new-to-UC, women and Māori students. The School of Product Design will double student numbers. To support the growth, the College has hired many new staff. All the CETF project areas are occupied and functioning apart from the Fire Laboratory which will be completed by 31 March. Feedback from students and staff about our state-of-the-art learning/research environment has been highly positive. The recent Women in Engineering programme saw 60 female Year 12 high-school students participate in a five-day residential programme. Students experienced different engineering workshops and heard presentations from female engineers in industry. 60% of survey respondents reported they were “highly likely” to attend UC next year with 24% reporting “very likely”. The PVC hosted a staff forum on culture assessment results and culture leaders are working closely with their teams to formulate agreed action plans.

College of Education, Health and Human Development (Te Rāngai Ako me Te Hauora)

The College has successfully shifted to Rehua, and we are very pleased to be located in the heart of campus. It has been wonderful to hear the buzz of excitement and interest in our new space from students and staff. We also appreciate the enthusiastic welcome from our colleagues. The Moana Nui a Kiwa (formerly known as Coppertop), Centre for Community Engagement, and state-of-the-art facilities enable us to further showcase and expand our research and teaching excellence. Being on Ilam campus also enables our students to be better connected to the many central support services and UCSA activities.

Thanks to the collective efforts of both professional and academic staff, our student recruitment and retention efforts have been a resounding success, showing an overall increase of 6.7% in enrolments across all programmes in the College. We are also fortunate to be welcoming 10 new staff members to our College community.

College of Science (Te Rāngai Pūtaiao)

In the College of Science Te Rāngai Pūtaiao, as in the rest of the University, our focus has been enrolling students, assisting students to make decisions about their programme of study, and on preparing for the imminent start of the academic year. In terms of new initiatives, we continue to make good progress towards the development of a new degree with some Kia Tōpū themes that will be offered jointly with Lincoln University. This new degree will have undergraduate research as a central pedagogy, and the majors will be structured around key global challenges. We have been affected by the sudden death of one of our PhD students: we have marked her passing, and with the support of a number of teams across the University continue to support those staff and students affected by her death.

13.1 Appendix 2: Events Calendar

Event calendar: www.canterbury.ac.nz/events

Date	Event name	Key goal
Friday 8 February	Chemical & Process Engineering 75 year anniversary	Engage
Monday 11 February	International Welcome	Retain
Monday 11 February	Community Meeting Hui ā-hapori	Engage
11 - 13 February	Regional Studies Association Third Australasia Conference 2019 (RSA)	Conference
Wednesday 13 February	Māori Orientation	Retain
Wednesday 13 February	Staff Forum Te Wānanga Ipurangi	Engage
Friday 15 February	Orientation Day Herea tō waka	Retain
18-19 February	Coming in Slantways: Sexuality Education Otherwise	Conference
Thursday 21 February	UC Connect Tauhere: Quake kids – After 10,000+ quakes, how do we help our tamariki? Presented by: Kathleen Liberty (EHHD)	Promote
Saturday 23 February	Crusaders v Hurricanes	Engage
Wednesday 27 February	Update Day Auckland	Recruit
Saturday 2 March	SVA The Big Give	Engage
5, 13, 19 March	SVA UCAN Year 12	Engage
Wednesday 6 March	Commerce Careers Fair Taiopenga Rapuara Tauhokohoko	Retain
Wednesday 6 March	Law and Justice Recruitment Evening Taiopenga Rapuara Ture	Retain
Wednesday 6 March	Health Precinct Advisory Council: Health Research talks	Engage
Wednesday 6 March	UC Connect Tauhere (TBC)	Promote
Friday 8 March	Women in Leadership Breakfast (Auckland)	Recruit
Saturday 9 March	Crusaders v Chiefs	Engage
Thursday 14 March	UC Connect Tauhere: Feeding the brain: exploring nutrition's role in mental health. Presented by: Julia Rucklidge (Psyc/Science)	Promote

13.2 Appendix 3: VC Activities

Past	
5 February 2019	<ul style="list-style-type: none"> • Attended UCE EY Summer Start up Programme Showcase
6 February 2019	<ul style="list-style-type: none"> • Attended Postgraduate Student BBQ
11 February 2019	<ul style="list-style-type: none"> • Attended and spoke at the Community Meeting
13 February 2019	<ul style="list-style-type: none"> • Attended and spoke at the Staff Forum • Attended Staff BBQ
14 February 2019	<ul style="list-style-type: none"> • Met with Iona Holstead, Secretary of MoE • Met with Tim Fowler, CE of TEC • Attended Universities NZ VCs meeting in Wellington
15 February 2019	<ul style="list-style-type: none"> • Attended UC Orientation Day and spoke at the Parents/Whānau sessions
21 February 2019	<ul style="list-style-type: none"> • Attended UCF Board of Trustees Meeting
Future	
28 February 2019	<ul style="list-style-type: none"> • Attending HR Institute of NZ Awards – UC is nominated for an award
4 March 2019	<ul style="list-style-type: none"> • Attending Dinner with Rochester and Rutherford Hall
5 March 2019	<ul style="list-style-type: none"> • Attending Dinner with College House
6 March 2019	<ul style="list-style-type: none"> • Attending Erskine Morning Tea
7 March 2019	<ul style="list-style-type: none"> • Attending UCFA Board Meeting • Attending the CECC hosted Prime Minister Luncheon • Attending UCF Development Steering Group and Board of Trustees Meeting
8 March 2019	<ul style="list-style-type: none"> • Hosting Dinner with Lianne Dalziel, Minister Woods and Chancellor Sue McCormack
12 March 2019	<ul style="list-style-type: none"> • Attending Dinner with Ilam Apartments
13 March 2019	<ul style="list-style-type: none"> • Attending Dinner with Bishop Julius Hall
15 March 2019	<ul style="list-style-type: none"> • Attending Dinner with UCSA Executives
18 March 2019	<ul style="list-style-type: none"> • Hosting the VC Forum with UCSA
19 March 2019	<ul style="list-style-type: none"> • Attending Dinner with Sonoda Hall
20 March 2019	<ul style="list-style-type: none"> • Attending Dinner with University Hall
22 March 2019	<ul style="list-style-type: none"> • Speaking at Principal Association (Secondary principals from Canterbury and West Coast)
26 March 2019	<ul style="list-style-type: none"> • Attending Dinner with Kirkwood Hall