# COUNCIL



# **Minutes**

Date Wednesday 29 March 2017

Time 4.00pm

Venue Council Chamber, Level 6 Matariki

Present Dr John Wood (Chancellor), Ms Sue McCormack (Pro-Chancellor),

Dr Rod Carr (Vice-Chancellor), Mr James Addington, Mr Peter Ballantyne, Ms Catherine Drayton, Mr Warren Poh, Mr Malcolm

Peterson Scott, Mr Shayne Te Aika, Professor Roger Nokes.

Apologies Mr Bruce Gemmell (leave of absence).

In Attendance Mr Jeff Field, Registrar and University Council Secretary

Dr Hamish Cochrane, DVC (Academic)

Professor Ian Wright, DVC (Research and Innovation)
Ms Alex Hanlon, Executive Director, Learning Resources

Mr Keith Longden, Chief Financial Officer

Dr Andrew Bainbridge-Smith, Academic Registrar Ms Robyn Nuthall, UC Futures Programme Manager

Mr Bruce White, Deputy Registrar Ms Jacqui Lyttle, Risk Manager

CONFLICTS OF INTEREST

Mr Gemmell had taken a leave of absence and was no longer attending UC Council meetings due to a conflict of interest

regarding the strategic review of Lincoln University.

**MINUTES** The minutes of the meeting held on 1 March 2017 were approved

and signed as a correct record.

**MATTERS ARISING** There were no matters that were not included in the agenda.

FROM THE Chancellor's Meetings

**CHANCELLOR** The schedule of meetings was noted for information.

Council Work Plan 2017

An updated copy of the Work Plan was tabled and Mr Field noted the changes since the plan was last tabled. This was a dynamic document that provided information on the programme of work for Council in the coming year.

### **Productivity Commission Report**

The Productivity Commission had published the report of its investigation into tertiary education. A ten page synopsis prepared by Universities NZ would be circulated to members. Comment would also be requested from the Senior Management Team and Academic Board as the basis for further discussion by Council.

#### Moved

<u>That</u>: The Senior Management Team and Academic Board provide comment on the Productivity Commission report into tertiary education.

Carried

The Chancellor advised that:

- There was an opportunity to hear the presentation by UC students who had completed internships at the US Congress during the recent election campaigns. Details would be included in the Council memo.
- The 2017 Council handbook was provided for members' information.
- The 2017 Annual Report was tabled for information.

# FROM THE VICE-CHANCELLOR

# **Monthly Report**

Dr Carr took his report as read.

He tabled the week 12 enrolment report and highlighted the 3% increase in domestic students and 20% increase in full fee, international students over prior year. The result was below budget and below the Crown Funding Agreement target, but remained within the 5% margin. The financial impact was a shortfall of approximately \$4.0M.

#### Moved

<u>That</u>: Council note its appreciation of the effort of management to meet the enrolment targets.

Carried

In the ensuing discussion, Council noted:

- Space utilisation was one o three work streams to improve efficiency, the others being the deployment of human capital and the shift in investment focus from buildings to services. Material changes in space would not be practicable until the new building projects were complete and staff relocated.
- On the recent recruitment trip to India, Dr Carr had observed that quality Indian students were seeking international qualifications that would enable them to obtain permanent residence outside their home country.

# That: The Vice Chancellor's Report be received.

Carried

FROM THE AND RESOURCES **COMMITTEE** 

#### **Fossil Fuel Investments**

FINANCE, PLANNING The Chancellor welcomed members of Fossil Free UC to the meeting. Dr Wood reminded Council of the events that had brought Council to this discussion including the receipt of the petition and advice from the external advisors. He invited Mr Nick Hanafin as a representative of Fossil Free UC to address Council.

> Mr Hanafin thanked Council for the effort to date. He also advised that the World Health Organisation had forecast that in the next 15 years climate change would cause significant loss of human and animal life, and dislocation of millions of people from low lying countries such as Bangladesh. The United Nations had called for institutions and governments to divest investments related to fossil fuels. Some New Zealand universities had made public statements regarding divestment of interests in fossil fuels.

> Ms Drayton thanked Mr Hanafin for his comments. She then summarised the discussion at the committee meeting highlighting that:

- The University had no direct investment in fossil fuel extraction and processing entities.
- The current policy did not preclude direct investment in fossil fuels.
- Indirect investment was hard to track and monitor.
- The current policy was silent on indirect investment in fossil fuels and therefore a policy of minimising indirect investment should be adopted.

In discussion it was noted that:

- The policy should minimise indirect investment and achieve a level below 1%.
- The University had roles as an investor and as trustee. Other institutions did not necessarily have the same structure.
- In adopting the proposed policy the University had the most coherent and transparent fossil fuel investment policy of any New Zealand Tertiary Education Institution.
- The investment advisor was independent and highly reputable. All fund managers were made aware of the University's investment requirements.
- The annual review should also include an assessment of the indirect investment in fossil fuels.
- The University was considering long term plans to reduce the reliance on coal for heating as evidenced by the alternative heating of the new UCSA building.
- The biggest carbon emission of the University came from coal fired heating, staff travelling internationally and staff and students travelling to campus.

Moved

#### That:

- 1. The University of Canterbury adopts:
  - a) A policy of no direct investment in fossil fuels.
  - b) A policy of minimising its indirect investment in fossil fuels.
- 2. The University of Canterbury continue reducing its exposure to indirect investments in fossil fuels below the current 1.13% of its investments to less than 1.0%
- 3. Council notes the steps already taken by the University in reducing investment in fossil fuels and in moving toward less reliance on fossil fuels in the running of the university.

Carried

# FROM THE AUDIT AND RISK COMMITTEE

Chair of the Audit & Risk Committee, Mr Ballantyne, referred to the minutes of the A&R Committee of 20 March in presenting the items.

# **Health and Safety Report**

Mr Ballantyne reminded Council that the full Health and Safety report was brought to Council to provide assurance that directors' statutory obligations were being met.

Additional information was requested in respect of the Key Performance Indicators: Main Construction Contractors Health and Safety Reporting, as the data appeared inconsistent.

Moved

That: Council note the Health and Safety Report.

Carried

### **Treasury Management Framework**

The Treasury Management Framework had been revised in response to a reduction in the level of funds likely to be available and a downgrade in the Standard and Poors rating of Kiwibank.

Moved:

<u>That:</u> Council approve the change to the Treasury Management Framework.

Carried

# FROM THE ACADEMIC BOARD

Dr Hamish Cochrane presented the report from the meeting of the Academic Board. He noted:

- The request from Council for advice from Academic Board on the Productivity Commission Report and advised that a working group would be formed to expedite the response.
- The crossing points on University Drive had been raised as a health and safety matter.
- The favourable response of students to decoupling the payment of fees and access to the University IT systems.

- Changes had been recommended to the timing of courses for the Postgraduate Certificate in Tertiary Teaching. These changes would encourage staff to complete this qualification.
- The proposed Distinguished Erskine Fellow Programme would not be available to all departments, as per the terms of the bequest, therefore alternative funding would need to be secured to allow equitable access.

Moved

<u>That</u>: the Academic Board Report be noted.

Carried

# PUBLIC EXCLUDED MEETING

Moved

<u>That</u>: the public be excluded from the following parts of the proceedings of this meeting, namely:

Item on Public Excluded Agenda	General Subject Matter	Reason for passing this resolution in relation to each matter	Grounds under section 48(1) for the passing of this resolution
4	Minutes of the meeting held on 1 March 2017 with the public excluded	These items concern matters that were previously dealt with during proceedings of Council from which the public was excluded.	
5	Matters arising from those minutes		_
6 6.1	From the Chancellor Council Evaluation Process	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(a)
6.2	GOG Report and scorecard to Minister	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(a)
7.	From the Vice- Chancellor		
7.1	Risk Report	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
		To avoid prejudice to measures protecting the health or safety of members of the public.	7(d)
8.	From the Finance, Planning and Resources Committee		
8.1 8.1.1	UC Futures Update - UC Futures Summary	To enable the University to carry out, without prejudice or disadvantage, commercial activities.	7(h)
8.1.2	- Hawkins CETF Mediation Report	To enable the University to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).	7(i)
8.1.2.1	- Report of Special FPRC meeting 24	To enable the University to carry out, without prejudice or disadvantage, commercial activities.	7(h)
	March	To enable the University to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).	7(i)
8.1.3	- RRSIC Stage 2 Procurement Update	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
		To enable the University to carry out, without prejudice or disadvantage, commercial activities.	7(h)
8.2	Demolition Approvals	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)

8.3	Identity and Access Management Business Case	To enable the University to carry out, without prejudice or disadvantage, commercial activities.	7(h)
8.4	Waimairi Village Business Case	To enable the University to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).	7(i)
8.5	High Country Lease Update	To enable the University to carry on, without prejudice or disadvantage, negotiations (including commercial and industrial negotiations).	7(i)
9.	From the Audit and Risk Committee		
	Draft Minutes 20 March	To enable the free and frank expression of	
9.1	2017	opinions by or between or to members or officers or employees of the University.	7(f)(i)
9.2	Strategic Risk Register Review	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
		To avoid prejudice to measures protecting the health or safety of members of the public.	7(d)
10 10.1	Council-only discussion Vice-Chancellor Employment Committee	To protect the privacy of natural persons	7(a)
10.2	Council and Chancellor Evaluation	To protect the privacy of natural persons To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(a) 7(f)(i)

and that staff identified by the Chancellor and Vice-Chancellor as having knowledge relevant to particular matters to be discussed be permitted to remain at this meeting. This knowledge will be of assistance in relation to the matters discussed, and is relevant because of their involvement in the development of the reports to Council on these matters.

Carried

RETURN TO PUBLIC MEETING	Members returned to public meeting at 6.25pm and confirmed resolutions in respect of items 8.2, 8.3 and 8.4.			
GENERAL BUSINESS	There were no items of general business.			
	The meeting closed at 6.27pm.			
NEXT MEETING	The next meeting is scheduled for 4.00pm on Wednesday 26 April 2017.			
SIGNED AS A CORRECT RECORD:				
DATE:				