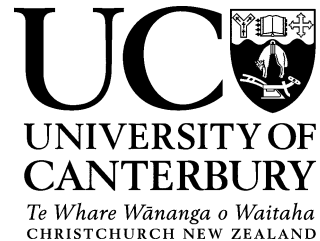


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**VICE-CHANCELLOR'S REPORT TO  
UNIVERSITY OF CANTERBURY COUNCIL MAY 2019**

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## **1. INTRODUCTION/ UPDATE FROM THE VICE-CHANCELLOR**

In the period since my previous report, the PBRF has been a headline issue for the university sector. UC attained third position behind Victoria University of Wellington and the University of Otago, in the overall quality of its research. The results showed an increase in research excellence at UC since 2012, with a 30% increase in the number of A-rated staff. UC ranked in the top three in over half of the subject areas we submitted, ranking first in New Zealand in ecology, evolution and behaviour; marketing and tourism; political science, international relations and public policy; and public health. This is an impressive result, especially given that the 2012-2017 assessment period was a time of trauma following the 2010-11 earthquakes. Unfortunately this did not translate into a positive financial outcome as there has been a significant increase in the number of academics across the sector since 2012, which has resulted in a funding drop (due to a fixed pool of \$315m) for all universities except VUW and AUT. The major component of the PBRF funding for UC will drop 16%, or \$2.4m per annum. The SMT will endeavour to mitigate the negative impact by increasing the collective effort to source external research income.

Very pleasing news was the announcement by Minister Chris Hipkins that UC succeeded in securing \$3.5 million in funding over five years, under the TEC's Entrepreneurial Universities initiative, to appoint three new academics working in immersive gaming technologies at UC's HIT Lab NZ. They will research the effective design, use, and creation of applied immersive games, and will interface with the developing Christchurch and national software gaming industries.

Another news item from Education Minister Chris Hipkins was the intention to introduce a Supplementary Order Paper to amend the process for changing the name of New Zealand universities under the Education Act 1989.

Dr Matthew Hobbs, an emerging researcher in the [GeoHealth Laboratory](#), which is part of the Geospatial Research Institute and Geography department, was awarded the New Investigator Public Health Award by the European Association for the Study of Obesity (EASO) on 2 May at the EASO 2019 Annual Congress.

We also congratulated Associate Professor Julie Mackey on her appointment to the role of Dean (AVCA) in the Vice-Chancellor's office to support the AVCA portfolio.

With respect to significant events, May saw the launch of the second UC Pasifika Strategy in the Te Moana Nui a Kiwa Room. The launch event was attended by UC Council members and members of the Pasifika community including MP Poto Williams. Our four speakers for the evening were Reverend Fiti Fiti, Chancellor Sue McCormack, MP Poto Williams and Pasifika designer Silivelio Fasi who drew on his personal journey from labouring on a UC construction site to developing the artwork featured in Rehua. The cultural highlight of the evening was when representatives of the four Pasifika student clubs danced their way up to the front of the room to present the UC Pasifika Strategy 2019-2023 with vibrancy and flare. This launch, together with positive engagement by colleges, augurs well for the next phase of implementation.

UC hosted a symposium inviting community groups, the Christchurch City Council (CCC), Ngāi Tūāhuriri, and other interested parties to understand the options around the ownership, governance, and operation of the Ōtākaro Avon River Corridor over a multi-generational future. Over 50 participants, including Mayor Lianne Dalziel and some UC Future Leader students, attended the symposium. International and UC academics provided examples of regeneration projects overseas, and legal/governance constraints and options for the Ōtākaro Avon River Corridor specifically.

UC Business School | Te Kura Umanga, in conjunction with MYOB, ran a teachers conference to inspire and support business, accounting and economics teachers. Thirty-one teachers from around New Zealand participated in the two-day event, which included sessions led by NZQA and UC academics. Other speakers included Colin Kennedy and Elizabeth Pitman (Young Enterprise Scheme), Shailan Patel (MYOB), Karen Haigh (ChristchurchNZ), and an industry panel that included Tim Jones (Kilmarnock Enterprises) and David Winter (EY). Topics included the fourth industrial revolution, how technology is shaping business, and the adaptability needed to thrive in the ever-changing business world. Other sessions looked at the opportunities in Canterbury now and in the future, and a deep dive on whether Gen Z is a generation of social entrepreneurs.

From a student perspective, April was relatively quiet with students on term break for most of the month. UCSA held both its annual Graduation Ball and ANZAC service with the Chancellor and myself in attendance at both. April marked the three-month countdown to the opening of the new UCSA building, Haere-roa. The UCSA has been busy planning and preparing for the move. Student clubs were briefed on the new building and taken for on-site tours in the lead-up to practical completion in July.

Following the events of 15 March, the UC Muslim Students' Association has been actively supporting the wellbeing of its members, including hosting mental-health awareness workshops and self-defence classes for female students. The Central Library opened a Prayer Room on Level 3 in response to information provided in the event debrief. The security of the UC Musalla has been upgraded and safety improved with the installation of additional exit doors. Our Muslim student community is being further supported with the additional temporary space throughout Ramadan. UC Arts students and staff joined CCC staff and volunteers to relocate the tributes to the victims and those impacted by the 15 March Christchurch mosque shootings. Initially, the task involved moving the Deans Avenue memorial to outside the Al Noor Mosque prior to the road being re-opened to traffic. This month, the project was relocating and sorting floral tributes for composting; along with cards, artworks and toys for archiving and return to the Muslim community.

With Term 2 well underway, both staff and students are preparing for end of semester exams which run from June 10 to June 22. Students have been taking advantage of the Academic Skills Centre to support their learning as they progress through the semester. Likewise, an increase in reviews of recorded lectures in the weeks leading up to exams is typical, particularly for undergraduate students. Students' academic progress for Semester 1 is scheduled to be reviewed immediately after the examination period so that appropriate advice can be given to students who are not meeting academic expectations. Term 2 also saw the arrival of a new cohort of Erskine Fellows who are teaching across all the Colleges, providing a global perspective to the curriculum. Finally, academic staff are already working on new courses and changes to existing courses for 2020, and are now able to submit changes online. The new online Course Creation form allows academics to enter course information digitally through ourUC rather than going through a manual paper-form process.

UC was invited to participate in two inter-agency initiatives with other key Christchurch-based organisations and regional offices of government departments. The first of these is a medium-term plan to develop a virtual research centre that would enable coordination of research including analyses of big data sources related to the development of the City and the Canterbury region. The second initiative is designed to develop greater alignment of messaging and a community education response to 15 March.

During the week of 12 to 15 May I undertook my first international trip as the University of Canterbury's Vice-Chancellor. The purpose was to meet UC alumni, donors and potential donors as well as to advance research collaboration, student and staff exchanges with a number of institutions.

To this end, I met with the Vice-Chancellors of Oxford, Cambridge, Kings College London, the University of Liverpool (who is also the current chairperson of UUK) and the Executive Director of the Association of Commonwealth Universities (ACU) of which UC has been a dormant member for some years. I have had prior association with the respective VCs and the ACU. A particular highlight was a meeting with Master of Darwin College, Professor Mary Fowler (the great-granddaughter of Ernest Rutherford, who was at the opening of the Rutherford building last year) also someone with whom I have had a prior academic association. My itinerary included meetings with the UK UC Foundation and a number of former Erskine Fellows. Two alumni events were held: at Oxford and at New Zealand House in London. Whilst the former was a small gathering, the latter was attended by about 100 alumni. I spoke at each of these alumni events. The event at New Zealand House included a guest speaker - alumnus Duncan Sandlant who is Director of Esportif, which specialises in the management of world-class rugby talent. A number of opportunities for UC have been identified and will be followed up.

It is a pleasure to announce the recipients of the 2019 Teaching Awards: Ashley Garrill, Biological Sciences; Alessandro Palermo, Civil and Natural Resources Engineering; and Marlène Villeneuve, Geological Sciences. The three winners will be presented with their awards at a ceremony on 1 July to mark the start of Teaching Month.

## **2. STRATEGIC MATTERS**

### **2.1 Academic Strategy Development**

The development of the UC Academic Strategy is progressing well. To date, seven of the 16 workshops planned have involved nearly 600 hours of effort and have provided hundreds of lines of written feedback from staff and students. At about midway through the participatory process, there are some key themes emerging. There is a groundswell of feedback that UC should consider increasing its online, blended and distance education, improve its ranking and develop a broader approach to internationalisation. Many have responded favourably to the concept of being an ‘anchor’ university. (An anchor university is well grounded, sees itself as integral to its location, generally in a city or region and leverages its unique location to impact communities locally and beyond.) This idea has strong support and it has come through a range of comments and debates. Other themes are about our values and culture, size, and the way we manage on a day-to-day basis.

The process continues with the consultation phase closing in early June. July will be spent working on the draft strategy. The UC Council will debate the draft and finalise the strategy, taking into consideration the recommendations of the Academic Board.

### **2.2 UC Futures Programme UC Kia Mua**

The UC Futures programme, designed to support UC’s recovery from the earthquakes, represents a \$460m investment from UC and the Crown. As the programme reaches conclusion, the focus has moved to reviews on whether the targeted benefits have been achieved. The first check on the outcomes of the construction elements of the programme was a recently completed review of the Canterbury Engineering the Future (CETF) project. This project rebuilt all of the large laboratory areas in the Engineering Precinct and built a new Structural Engineering Laboratory (SEL). In this process the Fire Laboratory was also expanded. UC completed its own internal Post Implementation Review in line with policy, and also commissioned Deloitte to carry out an external review (called an Independent Quality Assurance review). The result of these reviews was that almost all of the benefits sought from this investment of \$162m have been realised – most much earlier than the targeted 2022 delivery date.

There remain some benefits yet to be fully measured, as the buildings need to be fully running for 12 months before, for example, their energy efficiency can be measured.

One of the most important benefits of the UC Futures investment was to protect and grow enrolments post-quake. The College of Engineering more than achieved these growth targets for domestic New Zealand student enrolments, considerably over-achieving the original business case. This growth was largely in first-year enrolments, and as a result the College will continue to grow in successive years as each new cohort progresses through the system. Hence, if the College's first-year cohort stops growing, the College will continue to grow for a few years through what we call pipeline growth. The following chart shows the actual enrolment levels for 2014 through to 2018 and the forecast growth from 2019 to 2022 (the line). 2022 is the year the College was aiming to complete its original 2014 set growth targets. The bars are the original enrolment targets set out in the business case for this investment.

### **3. STUDENTS**

#### **3.1 Recruitment and Marketing**

First round introduction to UC visits continued in schools on the West Coast, Otago, Christchurch, Eastern Bay of Plenty, Waikato, Tauranga, Wellington, and Auckland. So far, over 3,500 students engaged with UC through these visits. Fifty-one on-campus student appointments were completed with a mixture of general and course-planning enquiries. These continued to have a high demand from the 20+ adult market.

School Career Expo season began, with attendance in Christchurch, Wellington, and Auckland expos, and the Bay of Plenty Tertiary Awareness Week. UC Info Evenings began around the country, starting in Wellington. Overall attendance was slightly lower than 2018 (250 students and whānau) but the number of students attending was similar to 2018.

The UCME brand campaign was launched on 22 April and had so far out-performed online performance year-on-year. Open Day Phase 1 finished with 141% increase in online engagement and 23,012 clicks to the UC website. The Regional Information Evenings campaign was in market as well as the Semester 2 campaign (from 12 May) with a mix of digital, print and radio.

Planning was under way for the adult market campaign (July) and the Go Canterbury scholarship campaign (June/July). The suite of domestic recruitment publications was being distributed and cover photography for 2021 was under way. The International and the Study Abroad prospectuses were in development. Social media performed well this month with the highest Instagram Follower growth rate in the sector.

#### **3.2 International Students**

UC achieved significant growth in full-fee international student enrolments in recent years, achieving a significantly higher rate of growth than other New Zealand universities, and in some years exceeding UC Futures targets. However, this growth may be slowing and UC is considering how best to meet projected targets. Other factors to consider include the need to diversify country of origin and the ability of UC to scale support services adequately to ensure a positive student experience and student success.

There are four key external factors affecting UC's ability to continue to grow international enrolments. These are: New Zealand-China relations, a significant reduction in Malaysian government scholarship funding for New Zealand, slower visa processing by Immigration New Zealand (INZ), and the 15 March mosque attacks.

Each of these impacted or have the potential to impact our ability to continue to grow full-fee recruitment. The INZ visa slowdown has meant that 116 students deferred their applications while their visas were processed until the mid-year intake.

For 2019, UC was targeting an 18% increase in full-fee enrolments, and achieved an 11% increase (compared to the same time last year). We are expecting to add to this result through Semester 2 and October intakes, but it is too soon to confirm.

Based on Semester 1 results, UC is forecasting double-digit growth in international students, but a shortfall of 138 full-fee EFTS (6.9%) against 2019 budget. From a source-country perspective, Malaysia is tracking down 16.5% (35 EFTS) and the US is down 7% (7 EFTS) year-on-year. India is tracking up 32% (54 EFTS) and China is up 19.6% (116.5 EFTS) year-on-year.

Although growth from China is strong, 2019 growth to date was approximately half the equivalent period in 2018. From an undergraduate programme perspective, the Bachelor of Product Design and Bachelor of Science were up significantly, while Certificate of Proficiency was down by close to 13%. At the postgraduate level, UC experienced strong growth in Master of Applied Data Science, Master of Engineering Studies, Master of Business Management and Master of Financial Management.

With the end of recruitment fair season in India and China, the IRO's focus was on applicant processing and conversion for Semester 2, 2019. Offers of Place Accepted were up 26% year-on-year and applications being assessed were up 91%. Conversion campaigns were under way via QS Enrolment Solutions, and UC recruiters were following up directly with applicants and agents. We will be making every effort to make up the shortfall of EFTS relative to budget.

The IRO was also working with colleges to explore an opportunity to create a Bachelor-level pathway programme through our longstanding partner Huazhong University of Science and Technology. This would reduce recruitment risk in the medium term.

#### **4. STUDENT EXPERIENCE**

The initial results of the early engagement survey showed some positive increases in awareness of support available compared to the 2017 survey, although further work is needed to improve our engagement with international students.

A key finding was that 93% of first-year students surveyed felt safe on campus, with 5% neutral and 2% not feeling safe. A higher proportion of younger students (<20) felt safe on campus. Feeling safe on campus did not vary on the basis of any other demographic factors including male/female; on-campus/off-campus residence; domestic/international; rainbow/other students. The survey launched 7 March and closed 8 April. Three-quarters of respondents answered prior to the 15 March attacks. There was no significant difference in reporting patterns before and after 15 March.

Before the mid-semester break, the Student Leaders and Mentors of the UC Peer-Peer support programmes checked in with their students in-person. The most common issues reported by the students for Term 1 were:

- high workload, which was intensified by deferred deadlines and assignments following the 15 March attacks
- finding and maintaining a healthy study-life balance (managing stress, time management)
- making friends and accessing tutor support when not living in a hall
- accessing UC email and navigating LEARN
- lecture/hall anxiety

In response to these issues, Student Leaders and Mentors offered empathy, shared their own experience, supplied support resources, and connected their students with UC Support Services where needed.

Student Care continued to experience high volumes of students accessing the service. During April the team saw 80 more students than the same period in 2018, and an increase of 125 student engagements. The team identified complexity in casework, noting students who experienced prior trauma struggled with their wellbeing and studies following the 15 March terrorist attacks. Collaborative efforts continued with other UC services to respond to the needs of these students and the team was prioritising efficient, effective responses. A new staff member joined the team to boost capacity.

UC Careers noted that student engagement with the new suite of online career development learning resources increased significantly following their targeted promotion. Accessible through the UC Careers webpage, April saw 726 users, 1,199 logins and 4,037 activities accessed. Among the most popular activities to date were: career assessments, e-learning resources, CV builder, and the job search engine. Feedback from student users was very positive. Over the next few months UC Careers staff will work with these resources to effectively incorporate them into their career development learning programmes, and to integrate them into Academic Programmes.

As of 1 May there are 958 enrolled doctoral students, slightly fewer than the 961 at the same time in 2018. There are 815 enrolled Master's research students, compared with 786 at the same time in 2018.

#### **4.1 Pacific Development**

It was a busy period for the Kaiārahi Pasifika with requests for consultations and input into a number of new course and programme proposals – 18 this month alone. This is a positive outcome, demonstrating the UC Pasifika Strategy was being seriously considered and progressed within colleges.

#### **4.2 Wellness Services**

##### **4.2.1 Health Centre**

Last month, the impact of new funding differences between Community Services Card (CSC) holders and non-card-holders was unknown. Recently, we received the first report indicating we have 8238 patients enrolled, on a par with 2018. Of these, 2146 were CSC-holders (compared with 599 CSC-holders in April 2018). This report was very positive for the capitation budget and reflected a major communications effort.

Counselling resources were almost back to usual levels and we are managing demand following 15 March. The Health Centre is piloting a new Counsellor Triage role to help facilitate direct contact with students on the waitlist to see if a more effective health plan can be developed following an initial brief discussion to assess needs. We will continue to monitor and assess the efficacy of this role and its impact on the waitlist. The current wait is around 10 working days for a new appointment. However, we are often able to fit students in earlier due to cancellations.

#### **4.2.2 Recreation and Sport**

The Rec Centre has had 85,000 participations since January. Overall membership tracking was similar to 2018, with exceptions being:

- significant increase in staff memberships (mainly union discounts)
- drop in ‘Other’ memberships and corresponding income. This was planned to alleviate some of the peak-time pressure on facilities.
- 84.6% of visits from 1 January - 30 April were by students.
- 63% of visits were by males (53,639) vs 37% by females (31,720). The team is looking into initiatives to increase the balance of female participation.

The UC Men’s and Women’s 3x3 Basketball teams both placed third at the UTSNZ Basketball Champs held 12-13 April in Auckland. UC Rec & Sport managed all aspects of UC’s teams for this event – recruitment of players and coaches, staffing to travel to event, coordination of travel arrangements and finances. The Under-21 Women’s Hockey Team also won the recent national championship.

### **5. PEOPLE AND CULTURE**

The increase in University staffing continued in areas where there is student growth. Since the end of April last year, academic staffing increased by 47 full-time equivalent (FTE) positions. In the same period, general staff levels in colleges increased by 6 FTE, while reducing by 19 FTE in service units.

The College of Education, Health and Human Development is undertaking a retest of its organisational culture results which will provide staff with feedback about the effectiveness of culture improvement initiatives in the last two years.

#### **5.1 Health, Safety and Wellbeing**

Worksafe introduced a new workplace assessment tool called SafePlus. This focuses on health and safety leadership and employee engagement more than previous tools. Several staff recently attended SafePlus workshops and SafePlus assessments were carried out in some higher risk areas and are planned for other areas during the year. A version for lower risk areas is being trialled.

About 150 staff attended a series of self-care workshops, covering topics such as sleep health and children, the benefits of exercise for mental health, mindfulness, and feeding the brain in times of stress. This was organised in response to the 15 March attacks but in response to positive feedback, we are looking at offering these workshops regularly.

### **6. LEARNING AND TEACHING**

The Early Experience Survey, sent to all first-year students, closed in April. This work actively supports decision-making for Student Services and Communications as well as teaching development support. Additionally, we are gathering data from the first-years who chose not to return to UC. This should provide clearer understanding of the drivers of attrition over time (we have three years of data from this instrument). This year, 30 teaching staff from all academic ranks expressed interest in pursuing a degree of Fellowship of the Higher Education Academy (now part of AdvanceHE), an international recognition scheme for tertiary teachers. They will construct their portfolios over the year supported by Academic Development staff.



Proposals for Round 1 were submitted to CUAP. The peer-review process, which will run for two months, is under way. The Minor Course Change System, where changes to existing courses can be made, is open and departments are encouraged to make changes prior to the 1 July deadline.

## **7. RESEARCH**

The 2018 PBRF Quality Evaluation results were released. UC was ranked third – only 0.7% of a score from being second equal – behind Victoria University of Wellington and the University of Otago. The results showed an increase in research excellence at UC since 2012, with a 30% increase in the number of A-rated staff. UC ranked in the top three in over half of the subject areas we submitted, ranking first in New Zealand in ecology, evolution and behaviour; marketing and tourism; political science, international relations and public policy; and public health. This is a significant result given the 2012-2017 assessment period was a time of great disruption to university research following the 2010-11 earthquakes. There has been a significant increase in the number of organisations participating in the PBRF and the number of researchers being funded, which resulted in a funding drop (due to a fixed pool of \$315m) for all universities except VUW and AUT. UC's funding will drop 16%, or \$2.4m per annum, for the major component of the PBRF funding. Vice-Chancellors, through UNZ, will actively seek an increase of the overall PBRF pool.

Four applications from senior UC academics were submitted to Royal Society Te Apārangi for the prestigious James Cook Fellowship programme. R&I are also supporting 23 research teams invited to submit full proposals to the Marsden Fund; full proposals are due 19 June. For UC, this is one of the highest number of EOIs to be invited to full proposal in recent years, and reflects an increase in Marsden applications, particularly in Fast Start proposals from new and emerging academics.

The new Research and Development Tax Incentive was introduced, making it easier for companies to obtain a 15% refund on their R&D expenditure, even if they are not in profit and/or spending less than \$50,000 per annum on R&D. UC is working with IRD to become an Approved Research Provider so as many companies as possible can take advantage of the new scheme, and working on a communications plan to support this initiative. Meanwhile we encourage staff, students and other stakeholders to refer parties interested in doing research to email [commercial@canterbury.ac.nz](mailto:commercial@canterbury.ac.nz), so we can advise on likely eligibility and the services we offer.

UC nominated two candidates for KiwiNet's Emerging Innovator Award. They will be presenting to KiwiNet, supported by the R&I's Commercial team, on 15 May.

UC recently purchased an enterprise licence of DropBox to facilitate greater national and international research collaboration, and a pilot scheme with a subset of UC academics who collaborate extensively beyond UC is being facilitated by R&I and ITS.

External research funding for 2019 continued to track well, with 55 signed contracts worth \$13.7m signed, and a further 42 contracts worth \$6.5m in process. Major funding associated with Smart Ideas, Endeavour Programmes, and Marsden Fund will be announced later in the year.

## **8. STUDENT FIRST PROGRAMME**

The latest release allows academic staff to create new course proposals and gather feedback through a new staff portal, our UC, with an online form replacing the paper version. A prototype of a Student Pipeline, which allows staff to track the status of applications, was released for a small pilot group. Members of the programme team [presented to an MBA Design Thinking course](#) and an undergraduate Innovation class, highlighting International Enrol in Person as a case study of innovation and user-centred design.

## 9. BICULTURALISM

The Kaiārahi were busy with a number of CUAP proposals and many course reviews and projects. The staff professional development programmes provided by Office of AVC Māori continued to be in high demand. The same was noted for similar courses provided for the UCSA Executive and other student groups. Te Ohu Reo continued to receive significant requests for te reo assistance of all kinds.

Eke Tangaroa April 2019 was replaced by a small informal lunch with graduates, graduands, their whānau, and UC staff. Those graduands able to attend included a Ngāi Tahu Research Centre Master of Law recipient, Renata Davis and graduands from the colleges of Business & Law and Engineering. The event was supported by the Chancellor, Vice-Chancellor, and Acting Dean of Law in an intimate and special occasion.

The whole-of-office review was completed for Te Tari o te Amokapua Māori and decisions announced by Dr Darryn Russell. New roles are being advertised via general and targeted websites. Outcomes of the review included an increased capacity in supporting ongoing work in Bicultural Competence and Confidence, professional development with UC staff, as well as more focused efforts in Māori student retention. This increased focus aims to build co-created activities and initiatives with colleges.

## 10. FINANCES

April 2019	Actual Year to Date \$000	Budget Year to Date \$000	Budget Variance Year to Date \$000 Fav/(Unfav)	Budget Full Year \$000	Forecast Full Year \$000	Full Year Forecast to Budget Variance \$000 Fav/(Unfav)
Net Surplus/(Deficit)	(3,516)	(240)	(3,276)	2,080	3,234	1,154
Capital Expenditure	31,318	53,623	22,305	123,637	117,151	6,486
Cash/ Short Term Investments/ Short Term Government Stock	352,469	316,165	36,304	173,363	189,117	15,754

We had been budgeting for an operating **deficit** as at the end of April 2019 of (\$0.240) million, but have returned an operating **deficit** of (\$3.516) million.

This is an unfavourable variance to budget of (\$3.276) million. This unfavourable variance mainly relates to (\$2.047) million less income from UCF/Trusts, (\$1.429) million less research external income, (\$1.343) million less international tuition income, (\$1.086) million not yet received in relation to the FENZ deal, and (\$0.651) million less PBFR income following recent reassessment of UC PBRF-related performance.

This has been partially offset with \$1.683 million favourable variances in total personnel expenses, \$1.164 million less operating expenses (mainly due to savings in consultancy expenses, contract research, contract teaching, and asset purchases <\$2,500, partially offset with higher scholarship expenses), and \$0.675 million less depreciation.

We continue to forecast a surplus above budget for the full year. Expected reductions in revenue in relation to international tuition fees and PBRF are offset by improved interest revenue and external research revenue, with savings in personnel and depreciation expenditure

Capital expenditure is \$22.305 million below budget. \$9.473 million of the expenditure incurred to date is UC Futures-related (RRSIC, Rehua, and CETF) against a year-to-date budget of \$26.865 million, much of which relates to programme delays and final account payment requests yet to be received for the larger building projects.

The April 2019 cash position of \$352.469 million is higher than budget by \$36.304 million due largely to higher than expected balances at 31 December 2018, and lower capital spend.

For further details please refer to the latest monthly financial report.

	Headcount			EFTS		EFTS			
	Applications to Enrol			Actual Enrolment		Full Year Enrolled			
	ATE Enrolment Week: 33 (11/05/2019)			Enrolments (11/05/2019)		Actual	Actual	Forecast (as at April)	Budget
	2017	2018	2019	2018	2019	2017	2018	2019	2019
<b>Domestic 1st Year</b>	4,710	4,885	5,322	3,419	3,520	3,262	3,662		
<b>Returning</b>	9,070	9,379	9,983	8,182	8,786	8,409	8,704		
<b>Total</b>	<u>13,780</u>	<u>14,264</u>	<u>15,305</u>	<u>11,601</u>	<u>12,306</u>	<u>11,671</u>	<u>12,366</u>	<u>13,098</u>	<u>12,972</u>
<b>International 1st Year</b>	3,881	4,203	5,597	717	732	744	922		
<b>Returning</b>	1,041	1,164	1,347	727	856	674	781		
<b>Total</b>	<u>4,922</u>	<u>5,367</u>	<u>6,944</u>	<u>1,444</u>	<u>1,588</u>	<u>1,418</u>	<u>1,704</u>	<u>1,880</u>	<u>2,019</u>
						-	-	-	
<b>Total</b>	<b>18,702</b>	<b>19,631</b>	<b>22,249</b>	<b>13,046</b>	<b>13,893</b>	<b>13,089</b>	<b>14,069</b>	<b>14,978</b>	<b>14,990</b>

2018/9 Budget and Forecast is not calculated down to year at UC

Enrolment data is based on the same date across years i.e. 6 Jan vs 6 Jan

ATE data is based on student headcount and based on the student's citizenship status rather than fee type. Enrolments data is based on EFTS and the student's fee type (Domestic or International).

'International' refers to the student's NZ citizen/residency status rather than their fee-paying status. Most international students will pay International fees but not all. As PhD students generally pay domestic fees this table groups them with Domestic Students.

## 11. MAJOR PROJECTS & FACILITIES

### 11.1 Major Building Projects

**RRSIC programme:** Ernest Rutherford defects targeting mid-year completion. Construction programme for Beatrice Tinsley completion at August continued to hold. **Canterbury Engineering the Future:** CAPE gas line repair experiencing a materials delivery delay to end of May and Fire Lab (ECU) modifications were under way. **Rehua:** Hawkins continued to progress slowly in addressing the remaining defects. The emergence of issues with Fluid Viscous Dampers (FDVs) was likely to delay the provision of Practical Completion (PC) and lodgement of Final Account until Q3. **Haere-roa (UCSA building):** Consent for the bore was received and commissioning was under way, ready for opening the building as planned for 9 July. **Garden Hall (Homestead Lane):** Screw piling was completed and substantial progress made in preparing and pouring foundations for the two residential wings. **Logie and Locke:** The contractor continued to hold to revised programme on the Logie Building. During the last month, invasive testing and inspections were completed on the Locke building to establish the extent of asbestos. A report is pending. **School of Product Design growth:** Completion of the small final phase depended on space released with occupation of the Beatrice Tinsley building. **NZ Fire Service (Montana Avenue):** Property title transfer satisfied all of the University's requirements under the Purchase Agreement with NZFS. Settlement was expected before the third week of May.

### 11.2 Library

The Library published a 15-minute 'Get Started with the Library' online workshop. Research focus workshops were on offer through April. Mana reo in Te Puna Ako (held regularly on level 4 of Puaka-James Hight Library with a focus on student participation) extended during the study break to two sessions specifically for UC staff. The areas of Reo Māori concentrated on were simple sentence structures, numbers (using Wharewhare), and useful morning tea words and phrases. Due to the success of these workshops, the Library will schedule additional specific sessions for staff again next study break. The Library recently increased access to 160,000 e-book records to inter-loan and external users. Consultation on the appearance and navigation issues of the LEARN system started with a staff survey. Feedback received was being reviewed in order to inform LEARN system improvements scheduled for implementation over the coming months.

### 11.3 IT Services

Since the beginning of the year, the use of Zoom (video conferencing) has been steadily increasing. Last month saw 466 meetings totalling 68,508 minutes and over 1,700 participants. UC Arts lecturer Dr Masayoshi Ogino may hold the UC Zoom record for the most concurrent participants – 247 people from as far as San Diego, Hong Kong, and Rangiora, as part of the University Online World Café.

The File Storage upgrade was extremely successful – completed and delivered within the planned weekend timeframe. Over 82 million files were transferred to the new ISILON storage array. This increased our ability to manage and maintain the increasing demand for storing research data in a robust and secure environment. ITS received some great feedback with regards to improved performance. The Identity and Access Management project stepped up its engagement with the owners of information and data resources in preparation for testing the new platform due to go into production later this year.

## 12. COMMUNICATIONS

### 12.1 Communications and Stakeholder Relations

This was another busy period for media with over 70 media queries. April media coverage was still led by coverage related to the 15 March attacks, including UC graduation processions not going ahead, campus security for Muslim students, and white supremacy arising on New Zealand campuses. There was also a TVNZ story about a disagreement about the UC-designed solar calculator on EECA's website.

The University generated positive media coverage for its announcements about Canterbury Distinguished Professor Roy Kerr's latest recognition, related to black holes and his election to the Royal Society of London, as well as for UC alumna Liz Calder's honorary doctorate.

An analysis of coverage delivered in the 30 days 1-30 April 2019 (Broadcast, Internet, Print) found 676 items. This coverage reached a cumulative audience of 29,142,468 and had an advertising space rate of \$2,045,092.

- *Online News* had the highest volume of coverage (406 items or 60% of the total volume of coverage)
- *Online News* reached the highest cumulative audience (17,345,010 or 59% of the cumulative audience)
- *Online News* had the highest advertising space rate (NZD 641,858 or 31% of the total advertising space rate)

### 12.2 UC media releases/news

UC continued its proactive media strategy by profiling research and events, including the following media releases:

- UC innovation that is good for the world
- UC Connect lecture – Inspired by Nature: Engineering as an Art Form
- Music, but not as you know it
- UC welcomes new government investment in teachers
- UC Aerospace rocketeers take on Australia
- Fatal flaws: the collapse of Morandi Bridge – public lecture
- UC produces top quality research despite earthquake challenges
- Outstanding 2019 graduations ceremonies at the Town Hall
- Canterbury Distinguished Professor Roy Kerr elected as Royal Society Fellow
- Chinese Anzac brothers' ground-breaking kiwi legacy
- Photo archive puts Christchurch community life in focus
- Gifted editor and publisher to receive UC honorary doctorate
- Canterbury Distinguished Professor Roy Kerr's black hole theory proven right
- Māori views on European colonisation, through French eyes
- A woman's best friend – dogs and domestic violence
- Lie back and imagine dining Roman-style at the Teece Museum
- Is our future flying robotaxis?
- Canterbury researchers launch red zone story app
- Athletic performance project wins engineering award

### 12.3 Stakeholders/Alumni

To end of April		Income	Distribution
2019 Target		\$12,500,000	\$6,500,000
2019 Year to date		\$1,625,679	\$906,808
2019 Year to date		Donors 335	Gifts 525

Preparations were finalised for the Registrar's trip in early May to Toronto, New York, and Philadelphia, and my visit to Oxford, London and Cambridge.

As of April 2019 we have 31 legacy pledgers whose wills are valued at \$17m. In April a new bequest was notified for the School of Forestry. The bequest of \$50,000 from the Estate of Marie Locke to support Professor Julia Rucklidge's research into mental health and micronutrients has been confirmed but not yet settled. There is an additional bequest from the Estate of Tessa Malcolm to support the writing of a book by Professor Katie Pickles.

Individual personalised communications went out to 50 Christchurch-based bondholders this month, offering an informal meeting and/or a tour of campus. The bond webpage was updated to include how to make a philanthropic donation.

Annual Appeal 2019 was mailed in early May. More information is on the website:

<https://www.canterbury.ac.nz/uc-foundation/annual-appeal/>

The Foundation is working with UC-Lincoln's Children's University to identify funding opportunities and to develop a strong case for support.

The International Graduation Celebration on 17 April was well supported by graduands and their families, with over 40 countries represented.

## 13. COLLEGE SUMMARIES (PROVIDED BY PVCs)

### *College of Arts (Te Rāngai Toi Tangata)*

The College did extremely well in the 2018 PBRF round, allowing for reduced staffing levels, with no research inactive staff on academic contracts: 6% more As, 10% more Bs, 9% fewer Cs, and 4% fewer C(NE)s than in 2012. Political Science, International Relations and Public Policy was ranked first in the country, and Foreign Languages and Linguistics, and Music, Literary Arts and Other Arts second. Fine Arts and Music returned especially strong results. The College has four proposals progressing in the current Marsden round. Proposals to introduce core courses into the BA degree, and a taught generic MA, were postponed for further consultation, with a target date for changes to be introduced in 2021. Following the resignation of our Internships and International Manager, we revised and advertised the position, and took the opportunity to review aspects of our Professional and Community Engagement programme through its Board of Studies. For our many cultural and scholarly events see our regular newsletter, *Arts Update*: <http://www.canterbury.ac.nz/arts/arts-news/archive/arts-update/>.

### ***College of Business and Law (Te Rāngai Umanga me Te Ture)***

Colleagues in Business and Law celebrated the outcome of the results of the 2018 PBRF rankings. UC was ranked first in New Zealand for Marketing and Tourism and third for Law, Economics and for Management, Human Resources and Industrial Relations. On 22 April, Dr Elizabeth Macpherson presented to the UN General Assembly in New York on how to implement a Mother Earth perspective in Legal Education. This approach to Legal Education emphasises the need for lawyers to have a more holistic and nuanced understanding about the impact on and needs of the planet in regulating natural resources, the environment and climate change. Meanwhile, at the invitation of the African Court Research Initiative (ACRI), Professor Neil Boister recently (17-18 May) participated in the group's Geneva Expert Roundtable on the Rules of Procedure of the African Court of Justice and Human Rights. Funded by the Open Society Foundations, the principal goal of ACRI is to help maximise the opportunities for and functionality of international justice in Africa and beyond.

### ***College of Engineering (Te Rāngai Pūkaha)***

We are celebrating the results of the PBRF 2018 with at least 27 of our staff receiving grades higher than predicted and significant new PBRF funding flowing into the new School of Product Design. The overall results for the College place us second in Engineering (as before) but we have increased our average scores. Pleasingly, several new academics and emerging researchers have been graded higher than we predicted.

The industry-funded Electric Power Engineering Centre (EPECentre) is significantly raising their profile by placing all research seminars online and inviting electronic attendance remotely from across New Zealand. This may be a precursor to some postgraduate lecture courses being delivered online.

The second year of our student-led peer support system ENG ME! is running 53 peer-mentoring sessions a week across Engineering Intermediate and Product Design, and we are getting much higher % attendance than last year.

### ***College of Education, Health and Human Development (Te Rāngai Ako me Te Hauora)***

Professor Emerita Anne Edwards, Oxford University, recently held a seminar series for students, staff & external partners. Her keynote, *Collaboration in Partnerships: Creating and cultivating relational expertise across organisational boundaries*, was particularly well received. Associate Professor Laurie McLay is leading a cross-disciplinary proposal in response to the Specialist Teaching funding from the Ministry of Education. Child Wellbeing Research Institute researchers, Professor Gail Gillon and Associate Professor Brigid McNeill, won two exciting contracts (\$2.75m in total) to enhance educational outcomes and wellbeing in our young tamariki. The College Leadership Team is engaged in strategic planning to inform the UC Academic Planning process. Our focus has been on building cross-school and inter-college relationships, strategies to enhance our profile and engagement with external stakeholders further enabling an inclusive and supporting culture for staff and students. The College celebrated its PBRF outcomes, including a 4.8% increase in As and the public health faculty's contribution to UC's excellent first ranking in the public health domain.

## *College of Science (Te Rāngai Pūtaiao)*

In the last month, we received the outcomes of three key national research-related evaluation processes: the 2018 PBRF exercise, the 2019 Marsden Fund first round, and the 2019 MBIE Endeavour Fund Smart Ideas. In the former, we are pleased with our results, with particular highlights being the fact that all portfolios submitted from the College were deemed research active (i.e. there were no 'R' grades), that a third of our portfolios secured a grade higher than we expected, and that many of our new and emerging researchers achieved 'B' grades. In terms of subject areas, we were pleased to be scored highest in the country again in Ecology, Evolution and Behaviour, and second in Agriculture and other applied Biological Sciences and in Chemistry. In the Marsden round, 11 of our proposals were successful in being selected to proceed to the second round, and six of these are Fast Start applications from emerging researchers. The MBIE round, which is more aligned to new Government priorities than in previous years, was less good news: none of our eight proposals were successful in this process.



#### 14. Appendix 1: VC Activities

<b>Past</b>	
2 May 2019	<ul style="list-style-type: none"> <li>• Met with external stakeholders in Wellington including South African High Commissioner Tulelo.</li> <li>• Officiated at UC Alumni Speaker Series with Phil Veal in Wellington.</li> </ul>
4 May 2019	<ul style="list-style-type: none"> <li>• Attended an alumni weekend at Mt John Field Station.</li> </ul>
7 May 2019	<ul style="list-style-type: none"> <li>• Met with the Executive Director of Fulbright, Penelope Borland. Then attended the Fulbright Awards event and delivered a speech.</li> <li>• Together with the Chancellor, met with Minister Hipkins in Wellington.</li> </ul>
11 May – 19 May 2019	<ul style="list-style-type: none"> <li>• Travelled to the UK on University business.</li> </ul>
21 May 2019	<ul style="list-style-type: none"> <li>• Spoke at the UCSA Forum.</li> </ul>
22 May 2019	<ul style="list-style-type: none"> <li>• Attended and delivered an address at the opening of the School of Psychology, Speech and Hearing opening.</li> <li>• Attended and spoke at a TEU branch meeting.</li> </ul>
24 May 2019	<ul style="list-style-type: none"> <li>• Delivered an address at Canterbury Deputy Principals and Assistant Principals Association (CADAP).</li> </ul>
<b>Future</b>	
30 May – 4 June 2019	<ul style="list-style-type: none"> <li>• Travelling to Fiji on University business.</li> </ul>
5 June 2019	<ul style="list-style-type: none"> <li>• Attending UC Foundation Donor Thank You Reception in Auckland.</li> </ul>
6 June 2019	<ul style="list-style-type: none"> <li>• Speaking at NCEA Japanese workshop.</li> <li>• Attending Ilam Fire Station Blessing/ Sod Turning.</li> </ul>
7 June 2019	<ul style="list-style-type: none"> <li>• Giving opening address at Child Well-being Research Institute.</li> </ul>
12 June 2019	<ul style="list-style-type: none"> <li>• Meeting with Lincoln VC and DVC at Lincoln University.</li> </ul>
13 June 2019	<ul style="list-style-type: none"> <li>• Attending Universities NZ VCs meeting in Wellington.</li> </ul>
18 June 2019	<ul style="list-style-type: none"> <li>• Meeting with Juliet Gerrard, Chief Science Advisor to the PM.</li> </ul>
20 June 2019	<ul style="list-style-type: none"> <li>• Meeting with Tony Gray from Ara.</li> </ul>
25 June 2019	<ul style="list-style-type: none"> <li>• Speaking at Rongo o te Wā   Update Day Christchurch.</li> </ul>