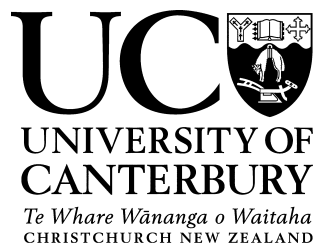


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**VICE-CHANCELLOR'S REPORT TO
UNIVERSITY OF CANTERBURY COUNCIL APRIL 2019**

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1. INTRODUCTION/ UPDATE FROM THE VICE-CHANCELLOR

The end of the first term brought the opportunity of a well-earned break for students and many staff. Although there were several achievements in the first term, the tragic events at two mosques in Christchurch have impacted the University in many respects. Extensive support has been provided to many students and their families. The Band Together event on campus on 18 March saw nearly 5000 people unite in aroha and manaakitanga, to mourn those who lost their lives and to show sympathy and support for all affected families and for the wider community of Christchurch. At separate events UC hosted representatives of the Malaysian and Chinese governments as part of an extensive outreach programme to our international community.

Numerous messages of sympathy were extended to the University from other NZ universities and from many of our collaborating institutions. UC PhD student Alannah Jeune, currently studying at Oxford University, arranged a vigil in Peckwater Quad at Christ Church, to provide an opportunity for the Oxford academic community to stand in solidarity with the Muslim community of Christchurch. I was honoured to provide a short statement to be read at this vigil which was well-attended.

The term ended on a very positive note for the University when there was wide media coverage of Professor Roy Kerr's contribution to the imaging of a supermassive black hole 55 million light years away. A mathematical solution generated by the University of Canterbury's Professor Roy Kerr more than 50 years ago pioneered the way for all subsequent detailed work on black holes. As Professor David Wiltshire said, it was a red letter day for Prof Kerr.

The process of developing an academic strategic plan began in early April with SMT and Academic Board planning workshops. There was good participation in the Academic Board workshop with about 80 members attending. In May and June there will be four workshops for all staff, workshops with students, Maori, Pasifika and female staff, as well as with Distinguished Professors and Teaching and Research Medal winners. In addition, staff have been invited to participate in an online survey and to date it has been completed by more than 350 staff. I am also engaging with staff as I visit departments and schools across the University (about 30 sessions over the past two months). This wide participatory process will shape the draft academic strategy that will be discussed with the Council at its 27 July workshop.

As part of my introduction to Christchurch, I have met with many key city and commercial leaders and discussed how we can build on our existing partnership activities. UC's presence in the Health Precinct and Arts Centre and our return to the Town Hall for graduation ceremonies are important markers in a new phase of our relationship. As part of this engagement, the Teece Museum unveiled its latest exhibition, Fantastic Feasts, in mid-April.

UC has launched its national recruitment campaign for 2019, featuring student stories that reflect the UC graduate profile and our vision of 'People prepared to make a difference'. It features advertising outside schools throughout the country, billboards, and online advertising with the use of bespoke video. <https://www.canterbury.ac.nz/ucme/>

Professor Jan Evans-Freeman has been re-elected to the board of the professional engineering body Engineering New Zealand by a large majority. She will represent the voice of academia and students in future decision-making that directly impacts engineering in society in New Zealand and beyond.

UC staff pedalled their way to first place in the 500-1999 staff category of the Aotearoa Bike Challenge this year. The Aotearoa Bike Challenge is a free competition to see which organisation can get the most people to ride bikes. UC's cycling success in the challenge was demonstrated in many ways: 262 out of 1918 staff cycled, 14% participated, registering 13,566 cycle trips during the challenge, equivalent to 179,472 kilometres cycled, saving 15,746kg CO².

The Ernest Rutherford building has been nominated for a Property Council Award in the Education category. The winner will be announced at the New Zealand Property Council Awards Dinner in June.

On the international front, I hosted a visit to UC by the Vice-Chancellor and a delegation from the University of the South Pacific. We identified a number of opportunities to progress student and staff exchanges, research collaboration, and the potential to work together to secure international investment and funding to progress projects of mutual interest. This will be followed up during my upcoming visit to Fiji at the end of May. Internationalisation is one of the key priorities coming through strongly in our academic strategy review process so I expect to see UC's commitment and activity in this area to grow significantly in coming months and years.

Navitas Limited (the Australian international education business) that is UC's partner in the UC International College (UCIC) has accepted a purchase offer by the BGH Consortium (led by the original founder of Navitas). The University was asked to confirm that we would not terminate our agreement with Navitas as a result of this acquisition. This was provided on the assumption that there would be no changes to the terms of the partnership and the services delivered.

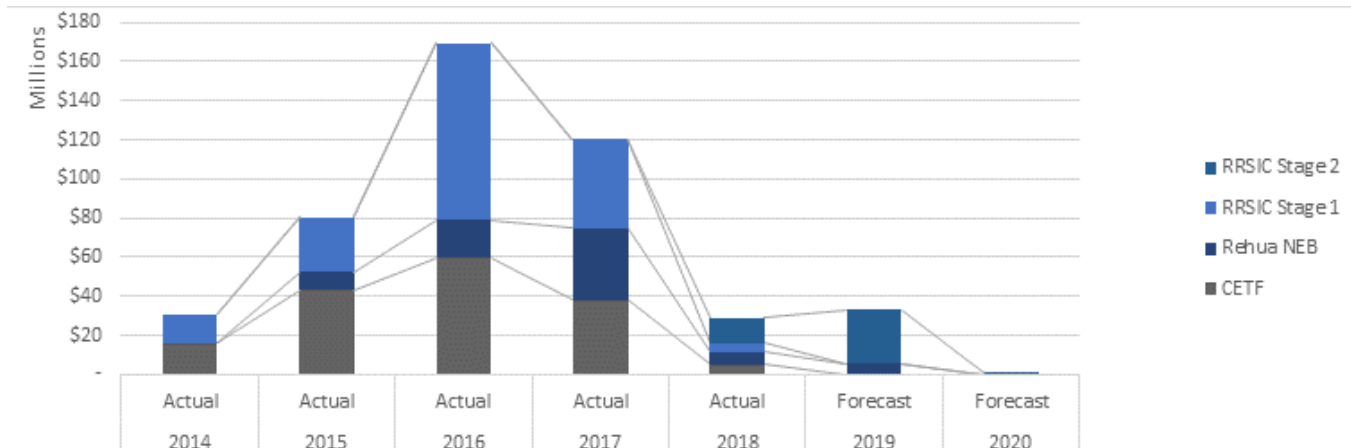
The Kia Tōpū programme has slowed progress in recent weeks (with a concomitant slowing in expenditure), as the programme re-assesses its pace after external recruitment advice of pausing for academic appointments due to 15 March events, and pauses on the development of the proposed Bachelor of Science, Society, and Innovation. Other qualifications continue to be developed including a Masters in Precision Agriculture, Masters of Supply Chain Management, and Masters of Global Food Sustainability. Other degrees are also being workshopped for potential development. The proposed Research Institute continues to consolidate around core research themes and is currently running a process to select UC Principal Investigators to lead these themes across multidisciplinary research programmes.

On a more personal note, at the end of the first term I am now in a position where I am acquainted with the University community. I wish to extend my appreciation to all colleagues and students for the warm welcome extended to me.

2. STRATEGIC MATTERS

2.1 UC Futures Programme UC Kia Mua

The original purpose of the UC Futures programme was to structure, govern and drive recovery from the earthquakes with the support of the Government. The three major areas of earthquake recovery – financial, enrolments and facilities – are all well on the way to achieving the targets. The 2018 Annual Report shows UC has achieved a sustainable surplus, full-fee enrolments reached the 2022 target last year and domestic enrolments are on track to reach targeted recovery. The construction programme is complete with the exception of the Beatrice Tinsley building, the last UC Futures buildings, which will be completed in August. The following chart shows actual and forecast expenditure on the UC Futures programme construction projects (source: Long Term Capital Plan).



2.2 Graduate Profile

UC has been measuring the ratio of students who have completed at least one course in their bachelor’s degree which contributes to being employable, innovative or entrepreneurial and or community engaged. Although the majority of students completing their degrees had been reaching this bar until 2018 (roughly 60%), slight revisions to courses, a more detailed analysis of courses, and new courses have meant that now 95% of students who completed in 2018 passed at least one course contributing to these two graduate attributes.

2.3 International Growth

New-to-UC full-fee student enrolments are flat on the same time last year. This is as a result of a lower conversion rate (of applications into enrolments). Changes to visa-processing times of 6 to 8 weeks have had some impact, particularly creating late starts and deferrals. The issue has been raised with Immigration New Zealand and Parliamentary representatives and we have been assured that their backlog will be addressed by September 2019. These delays may be showing in new data – compared to this time last year, Offers of Place accepted as at 31 March were up 11%, full Offers of Place up 7%, Conditional Offers down 1% and applications being assessed up 72%. These are leading indicators which are used to provide some indication of future enrolment trends and these are considered positive.

3. STUDENT RECRUITMENT

3.1 Recruitment – International

Following the mosque attacks on 15 March the immediate practical and comprehensive response by UC and the wider Christchurch and New Zealand communities has been well received by students, parents, agents and stakeholders.

Recruitment activities were under way in India, Middle East, China, Korea and Malaysia (which was cut short). All travel to Malaysia scheduled for the coming few months was suspended and the Vietnam trip was cancelled entirely, after 15 March. As of mid-April it is business as usual in terms of recruitment activities.

Planned travel to the United States was also under way during this period, with focus after 15 March moving to retention and support for students who had already applied for the upcoming semester. UC also attended the Forum on Education Abroad, a key industry event for connection with partners in the US, as well as visits to several US partner and prospective partner campuses.

The CEO of IES Abroad visited UC and expressed her satisfaction with the offering, citing 5/5 in overall programme satisfaction and programme recommendation ratings for the 2018-2019 year. The scheduled ISB benchmark survey has been deferred.

In terms of future assessments, India led 'incomplete,' 'being assessed,' 'full Offers of Place' and 'Offer of Place accepted' while China led 'Conditional Offers of Place' – this includes direct applications and applications via agents.

On campus, the team has begun a range of promotional activities for 2020 outbound exchanges, including the annual outbound exchange fair which was held on 14 March and was well attended. Visits from Cardiff University, Howard University and the State University of New York at Geneseo, as well as from local agents, have also been hosted by the International Relationships Office.

3.2 Recruitment – Domestic

3.2.1 Liaison

First Round visits to schools continue with Nelson, Otago, South Canterbury, New Plymouth and the Bay of Plenty, alongside Wellington, Auckland and Christchurch-based visits. Visits to Hawkes Bay and Manawatu were postponed and alternatives have been arranged. The Women in Leadership breakfast (Auckland) was held with Year 12 and 13 students from around Tāmaki Makaurau Auckland. The event celebrated female success in the Wynyard Quarter on International Women's Day. Students had the opportunity to connect and workshop with high-achieving UC women, including alumnae Sharon Zollner, Emily Gualter and Aja Trinder.

3.2.2 Marketing

The 2019 UCME brand campaign was adjusted post-15 March and will be in the market 21 April. This nationwide campaign uses adshells outside schools, billboards, and online advertising with the use of bespoke video. Planning is under way for information evening and mature market campaigns. The suite of domestic recruitment publications will go to print in April for delivery in May. UC reached the significant milestones of 8,000 Instagram and 70,000 Facebook followers with the highest sector growth rate for Facebook.

4. STUDENT EXPERIENCE

4.1 Student Care

Student Care had 285 student engagements with 160 unique students in March. Student Care coordinated the creation of a UC register of students specifically impacted by the Mosque attacks to ensure all students receive appropriate follow-up. Over three weeks there were 240 referrals. These students were triaged on the register for further follow-up in four categories: impacted students (e.g. increasing fear and anxiety, change in functional impairment, experiencing racism, emotional distress), significantly impacted (e.g. increase in mental health issues, fear and anxiety relating to safety) and directly impacted (e.g. death, injury, death of friend, witness to incident). The students are being contacted by support staff and are being provided with the necessary support. A temporary support service was organised in Puaka-James Hight for students to access for two weeks following the incident.

Work is progressing with the development of a reporting tool and educational initiatives for release during Term 2. These actions are important to ensure that any ripple effects of 15 March are responded to, and that UC maintains its commitment to an inclusive and supportive environment for all students.

4.2 Academic Skills Centre

ASC is piloting a limited Extended Hours of Service from 6.30pm-8.30pm during term time, Mon-Thurs for one-on-one appointments. Distance students are given top priority for these appointments. To date the extra service has been well used.

4.3 Careers, Internships & Employment

A new 2019 initiative, the UC Careers lunchtime talks, has been featuring guest speakers who have shared their career insights and tips to encourage students to engage with their career development. Key messages shared so far have been of the value of UC business case/entrepreneurial competitions and university talks, the need to be aware of the emergence of AI in recruitment, the growing necessity of a strong LinkedIn profile, and the importance of students making the most of their world-class education, clubs and societies, and international opportunities to be able to stand out, compete and contribute on the world stage.

4.4 Equity and Disability Service

A total of 468 students have completed re-registration with EDS and are engaged with their advisors and staff from the Alternative Format Centre to access supports to assist them with their studies. EDS employs 125 peer note takers for 244 students in 181 courses throughout UC. These peer note takers provide 82% of the overall notetaking requirements requested from registered students. The integrated Student Support hub established on the ground floor of the Forestry building has improved the experience of students and staff. For the first time since the earthquakes we are providing a one-stop-shop for student support on campus.

4.5 Student Experience Team

Programme events have shown high levels of engagement, up to 80% attendance compared to 50-60% in 2018. The Student Leaders' and Mentors' contact logs show many freshers require one-on-one support during their first few weeks, in particular with navigating university basics. Students are now regularly using the student lounge in Forestry to study and connect. Student Leaders and Mentors have shown maturity, adaptability and empathy for freshers in the aftermath of 15 March. This is attributed in part to the thorough training they received via the Ākonga Leadership Incubator (ĀLI) and the collaborative mentor training programme with Pacific Development Team and OAVCM. A highlight of the month has been collaborating with the halls in response to 15 March and building closer connections with them. The new student call-out was postponed due to the incident and will take place at the start of Term 2 with an initial focus on international students.

5. PEOPLE AND CULTURE

Approximately 180 general staff attended a successful on-campus conference in mid-April. The conference was organised by UC Admin Plus, a community of practice comprising staff from most areas of the University. Topics included Wellbeing, Professional Development, Organisational Culture and reflections on the contribution made by administrative staff to the University.

It is good to see that about 600 staff responded to encouragement to take two days annual leave around Easter and ANZAC Day, thereby gaining the benefit of a ten day break. After what has been a testing first term, this is a good wellbeing initiative.

6. LEARNING AND TEACHING

Work is continuing on the Learning and Teaching Strategy as we refine the inclusion of principles of biculturalism into strategy and learning environment. The LTC's valuable feedback to earlier drafts is being incorporated. The Academic Vision will be helpful in further informing and shaping the strategy.

Planning is under way for teaching month, which is set for July 2019. I will deliver the keynote address followed by presentation of the UC teaching awards. There will be a showcase of the teaching development grants, and a number of sessions have been designed to focus on aspects of the learning and teaching strategy.

Curriculum developments are under way for the first round of Council of Academic University Programmes (CUAP). New programmes are being proposed at an undergraduate and postgraduate level, building on developing areas at UC. Proposals were presented to Academic Board on 12 April before progressing to Council.

A range of processes were put in place following 15 March. With help from the Registrar's Office and IT, a simplified Special Considerations (SC) process was implemented for students affected by 15 March events. SC on compassionate grounds allows students to make a submission for a missed assessment or an impaired performance without the need to provide supporting evidence. The new process was implemented in a week and has been operating since 25 March. It will continue to be available for affected students until 1 July 2019, after which they will need to make a submission using the existing process. As at 4 April 2019, 196 applications had been submitted.

6.1 Children's University Canterbury Partnership

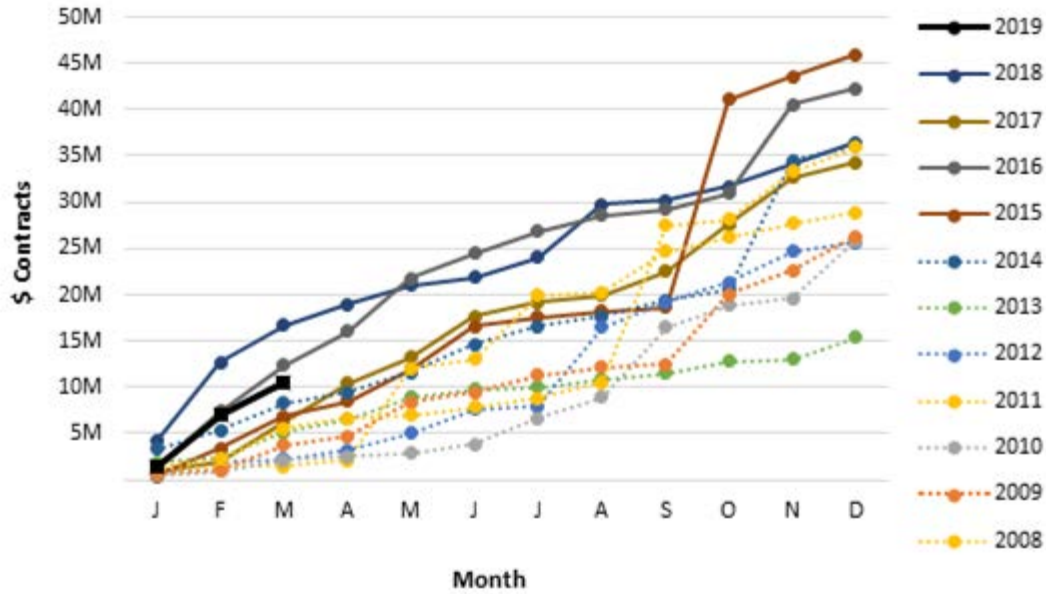
The Children's University Canterbury Partnership pilot programme is well under way. To date four schools are active and 107 children have been presented with Passports to Learning. There are five schools on the waiting list to join the programme. We currently have 22 Public Learning Destinations and new destinations are added every week. The graduation ceremony is being planned for Wednesday 20 November at the Christchurch Town Hall.

7. RESEARCH

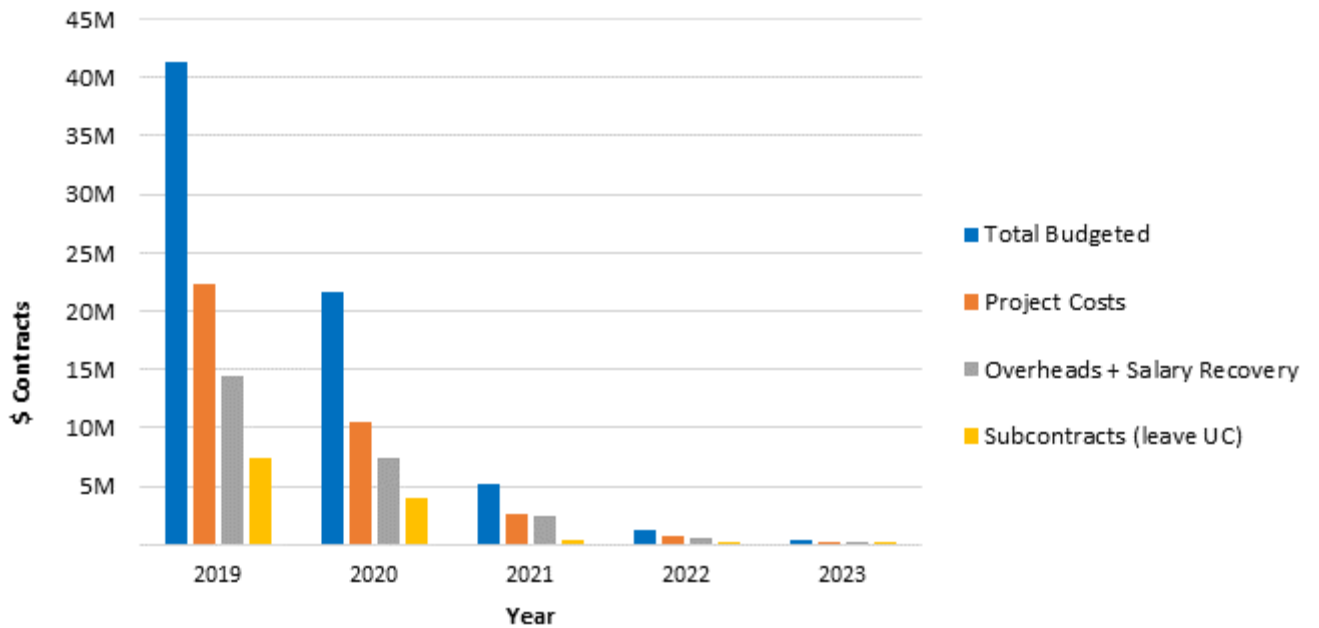
Six Rutherford Discovery Fellowship applications from the colleges of Engineering and Science have been submitted to the Royal Society Te Apārangi for five-year, fully funded fellowships. An external consultant has been engaged to review and benchmark whether UC's strategies, capacity and capability across R&I and the Colleges is appropriately resourced and configured to maximise external research income generation. Dr Elizabeth Hopkins has been engaged as Commercial Director on a fixed-term basis upon the resignation of Bill Lee and his return to the venture capital sector.

R&I is managing 386 research contracts, worth a total value of \$152.6m. In 2019 to date, 39 contracts worth a total value of \$10.7m have been executed, and 39 contracts worth at least \$6.6m are pending (i.e. in the process of being executed). UC holds 77 National Science Challenges contracts worth \$24m and 68 CoRE contracts worth \$33.7m (with 8 NSC/CoRE contracts pending, worth \$0.5m).

Value of Research Contracts Executed By Month

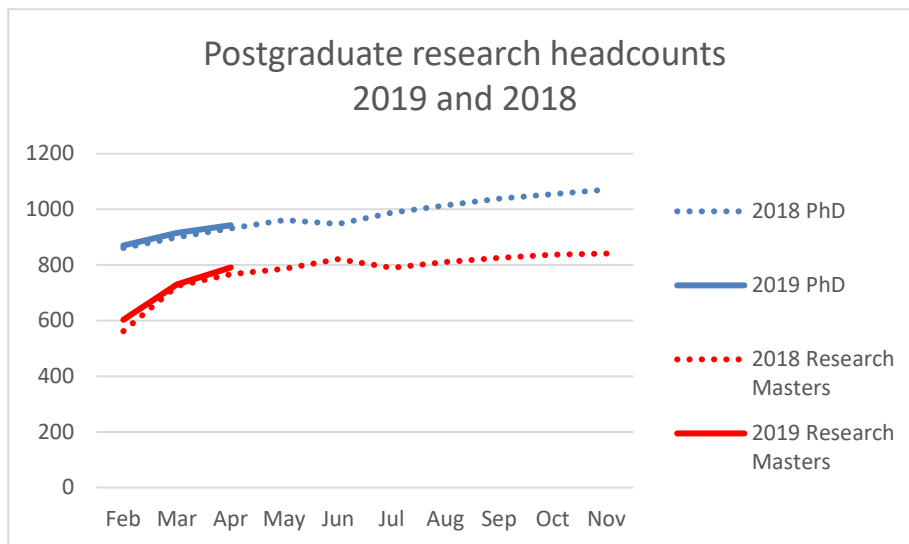


Value of Budgeted Research Income by Year



7.1 Postgraduate Research

PhD and Master’s research student numbers continue to track as expected – currently 915 doctoral students compared with 899 in 2018, and 730 enrolled Master’s research students compared with 724 research masters students in 2018.



Cumulative figures to the end of February 2019 were 37 new doctoral students enrolled, 29 doctoral students submitted theses and 22 doctoral students completed, compared with numbers of 37, 25, and 26, respectively, for February 2018.

7.2 Student First Programme

The latest release of myUC took place on 28 March, with enhancements to newly digitised paper forms, Change of Enrolment functionality and other student administration functions. ConnectUC, the international agent enrolment portal, has been made available for Partner Universities and Study Abroad agents and students. The 2019 work plan has been extensively publicised within the university, including collaborative workshops with ITS to map out touch points within the university's wider ongoing technology development, and transition the programme back into normal university operations post-2019. Ongoing discovery work continues to highlight the coding and process complexity of the existing SMS system, and the challenges of replacing student finances within a new platform.

8. BICULTURALISM

Our first BICC hui for 2019 was on 4 April, attended by Deans, PVCs and colleagues from the Ngāi Tahu Research Centre and Te Tari o te Amokapua Māori. Each college confirmed their bicultural priorities and work plans for 2019 in this positive and lively Hui.

A wider conversation of the curricula content visibility of BICC to students was also held and dialogue will continue of the continuous improvement process of curriculum development. Kaiārahi are busy working with colleges and service units. Te Ohu Reo continues to receive many requests for te reo assistance of all kinds. We are looking forward to the recruitment of additional Kaiārahi and other roles, as this should allow a greater depth of interaction with colleges and assist in a more powerful expression of bicultural competence and confidence in programmes of study, teaching and student engagement.

Ākonga Māori enrolments at March 2019: College (course based teaching splits)

Headcount	2015	2016	2017	2018	2019
Arts	354	410	457	556	647
Business and Law	243	284	324	364	392
Education and Health	301	272	270	285	321
Engineering	254	341	360	377	427
Science	311	354	361	386	432
Service Units	22	40	50	41	69
Total	961	1,042	1,133	1,217	1,357

Eke Tangaroa April 2019 will be replaced by a small informal gathering of graduates, graduands, their whānau and UC staff.

The whole-of-office review has been confirmed for Te Tari o te Amokapua Māori. The decision for a new structure includes additional Kaiārahi roles and an office/projects manager. The review will see enhanced support in our BICC work and professional development with UC staff as well as more focused efforts in Māori student retention in co-created initiatives within colleges. The additional staff with the restructure document will also see the current administrative roles disestablished (1.6 FTE). The implementation of the restructure has commenced.

9. FINANCES

March 2019	Actual Year to Date \$000	Budget Year to Date \$000	Budget Variance Year to Date \$000 Fav/(Unfav)	Budget Full Year \$000	Forecast Full Year \$000	Full Year Forecast to Budget Variance \$000 Fav/(Unfav)
Net Surplus/(Deficit)	(2,663)	98	(2,761)	2,080	3,414	1,334
Capital Expenditure	23,247	45,345	22,098	123,637	117,227	6,410
Cash/ Short Term Investments/ Short Term Government Stock	357,211	327,020	30,191	173,363	188,662	15,299

We had been budgeting for an operating **surplus** as at the end of March 2019 of \$0.098 million, but have returned an operating **deficit** of (\$2.663) million. This is an unfavourable variance to budget of (\$2.761) million. This unfavourable variance mainly relates to timing differences of (\$1.659) million less research external income, (\$1.476) million less income from UCF/ Trusts, (\$1.086) million not yet received in relation to the FENZ deal, and a permanent difference of (\$0.998) million less international tuition income. This has been partially offset with \$2.173 million favourable variances in total personnel expenses (largely due to leave provision adjustment and mainly in colleges).

Capital expenditure is \$22.098 million below budget. \$5.965 million of the expenditure incurred to date is UC Futures related (RRSIC, Rehua, and CETF) against a year to date budget of \$25.791 million.

	Headcount			EFTS		EFTS			
	Applications to Enrol			Actual Enrolment		Full Year Enrolled			
	ATE Enrolment Week: 28 (06/04/2019)			Enrolments (06/04/2019)		Actual	Actual	Forecast (as at March)	Budget
	2017	2018	2019	2018	2019	2017	2018	2019	2019
Domestic 1st Year	5,002	5,029	5,510	3,399	3,508	3,262	3,662		
Returning	9,195	9,460	10,075	8,096	8,703	8,409	8,704		
Total	<u>14,197</u>	<u>14,489</u>	<u>15,585</u>	<u>11,495</u>	<u>12,210</u>	<u>11,671</u>	<u>12,366</u>	<u>13,089</u>	<u>12,972</u>
International 1st Year	3,312	3,614	5,007	720	735	744	922		
Returning	799	943	1,112	727	854	674	781		
Total	<u>4,111</u>	<u>4,557</u>	<u>6,119</u>	<u>1,447</u>	<u>1,589</u>	<u>1,418</u>	<u>1,704</u>	<u>1,879</u>	<u>2,019</u>
						-	-	-	
Total	18,308	19,046	21,704	12,943	13,799	13,089	14,069	14,968	14,990

The March 2019 cash position of \$357.211 million is higher than budget by \$30.191 million due largely to higher than expected balances at 31 December 2018, and lower capital spend.

For further details please refer to the latest monthly financial report.

NB: 2018/9 Budget and Forecast is not calculated down to year at UC. Enrolment data is based on the same date across years (i.e. 6 Jan vs 6 Jan). ATE data is based on student headcount and based on the student's citizenship status rather than fee type. Enrolment data is based on EFTS and the student fee type (domestic or international). 'International' refers to the student's NZ citizen/residency status rather than their fee-paying status. Most international students will pay international fees but not all. As PhD students generally pay domestic fees this table groups them with domestic students.

9.1 Major Projects & Facilities

RRSIC programme: works continue in Ernest Rutherford to complete fit-out of lab spaces and conclusion of remaining defects as the contract 'defects period' ends mid-year. Beatrice Tinsley programme remains at August 2019.

Canterbury Engineering the Future: CAPE gas line repair will be completed by end of April and Fire Lab (ECU) design, minor modifications and testing continue into May.

Rehua: Code Compliance Certificate approved by the Christchurch City Council, practical completion and submission of final account to follow over the next quarter. Defect list is being tightly managed to ensure a quality outcome.

Haere-roa (UCSA building): Remains on budget with completion 9 July. Current key risk being completion of the bore consent process to facilitate commissioning to programme.

New Hall (Homestead Lane): The builder has commenced on site. Screw piling has been completed. Project is on target, no key risks to report.

Logie and Locke: Contractor retains the overall programme within the dates agreed with the College of Arts after allowing for discovery of asbestos and PCBs. Budget contingency is under pressure as a result of these discoveries but final impact will not be known until discovery processes complete in September 2019.

School of Product Design growth: On budget and programme for Semester 2.

Communications Disorders: Clearing site of buildings will be complete by mid-April to lift section 77 to clear the property title for the sale of the land to FENZ.

9.2 Library

The Library is a vital part of the UC community and supporting students during times of distress as a result of the terror attack. On Friday 22 March the Libraries marked the two-minute silence. In the Puaka-James Hight Library staff gathered at the Helpdesk as the first part of the vigil was broadcast, with hundreds of students joining in from levels two and three for the first 20 minutes. We have been working closely with SSAC on the best ways to support our students and drawing on our own student wellness programmes usually provided in the first six weeks and during the exam period.

March continued to be very busy with information literacy teaching and consultations. 137 consultations out of 640 (21%) this month were for our ENGR101 students doing their first assignment. 65% of UC researchers have a verified ORCID, the highest in NZ. We are looking at the various ways we can engage in the academic strategy consultations, and how this will impact on our development of a new Library Strategy for 2020-2025.

9.3 IT Services

On 11 March IT Services, with the support of Student Services and Communications, launched UC's first mobile application for students. This app, UCGo, delivered access to 10 different functions, including Learn, timetabling and email. This has been hugely successful with over 4000 app downloads to date. UCGo is also available to staff and visitors. Both Learn and QuakeStudies were successfully moved to the new storage environment as part of ensuring that it is ready to go live 12-14 April. Work has started on the development of the business case to replace the Libraries Management System (Horizon).

10. COMMUNICATIONS

10.1 Communications and Stakeholder Relations

This has been a busy period for media with 80+ media queries handled. March media coverage was dominated by the 15 March mosque terrorist attacks, with UCSA President Sam Brosnahan and UC Muslim Students' Association (UC MUSA) President Bariz Shah both prominent speakers, including in the Newshub/TV3 news coverage of the Band Together event at UC on 18 March.

The significant Communications team response to 15 March involved social media, media releases, video and event delivery. The Annual Report 2018 has been published and released. The UCGo student app has been successfully launched and presented at international technology conference.

The UC Connect public lecture: *Feeding the brain* was attended by more than 325 people plus more than 100 watched the livestream.

Recruitment and Retention events included two Careers Fairs, a Health Precinct public talk in Engineering Core, and the UCan Year 12 event over two days.

The 150th anniversary publication is going to tender for the author and Ariki Creative are working with Marketing on branding.

The University also generated positive media coverage for its 2019 enrolments announcement, combining it with a sod-turning event celebrating the beginning of UC's largest student accommodation construction project.

An analysis of coverage delivered in the 29 days between 1 Feb 2019 and 1 Mar 2019 (Broadcast, Internet, Print) found 937 items. This coverage reached a cumulative audience of 23,035,467 and had an advertising space rate of \$3,382,121.

- Online News has the highest volume of coverage (470 items or 50% of the total volume of coverage)
- Newspapers reached the highest cumulative audience (8,231,006 or 35% of the cumulative audience)
- FM Radio had the highest advertising space rate (\$1,085,503 or 32% of the total advertising space rate)

10.2 UC media releases/news

- Māori views on European colonisation, through French eyes
- A woman's best friend – dogs and domestic violence
- Lie back and imagine dining Roman-style at the Teece Museum
- Is our future flying robotaxis?
- Canterbury researchers launch red zone story app
- Canterbury researcher's liquefaction work wins top US award
- Band Together
- We are together
- Kia kaha, Kia māia, Kia manawanui
- Solidarity and support for our community
- Diving to new depths for Antarctic Science
- Feeding the brain: exploring nutrition's role in mental health – UC public talk
- Women lead UC into the future
- Prime Minister awards inaugural Te Uru Rākau Forestry Scholarships at UC
- Harvard child health expert returns to roots at UC
- UC booming with students and building for the future
- Marine heatwaves threaten global biodiversity
- Ngāi Tūāhuriri and UC formalise longstanding relationship

10.3 Stakeholders/Alumni

	Income	Distribution
2019 Target	\$12,500,000	\$6,500,000
2019 to 31 March	\$950,225	\$424,981
2019 to 31 March	Donors 273	Donations 404

Alumni has worked with the School of Business to secure five senior alumni to join the Business International Advisory Board. There have been six visits from overseas alumni to campus in the last month as part of cultivation and engagement activities, particularly around UCSA fundraising.

The recent Asian visit, led by the Deputy Vice-Chancellor, engaged with over 220 alumni/donors in Malaysia, Singapore and Hong Kong where engagement is the highest it has ever been.

Philanthropic Bond holders (800+) have been contacted about the options of supporting the University when the bonds mature in November 2019. There are now 34 confirmed legacy pledgers totalling \$17m in support of the University.

11. **COLLEGE SUMMARIES (PROVIDED BY PVCs)**

College of Arts (Te Rāngai Toi Tangata)

The first quarterly forecast shows the College slightly ahead of budget and on target to meet projected EFTS, though much of this is in domestic returning students. The management team have produced additional College guidelines around sabbaticals. We are planning a short internal review of the EURA programme within the NCRE. Possible revisions to the BA degree, including the introduction of core courses, are working through the College approvals process, aiming for a decision in May, along with work on a combined 400-level research methods course which might inform a new 180-point MA. The College is supporting UC's movement towards obtaining the Rainbow tick, and encouraging participation in upcoming workshops. For our many cultural and scholarly events see our regular newsletter, *Arts Update*: <http://www.canterbury.ac.nz/arts/arts-news/archive/arts-update/>.

College of Business and Law (Te Rāngai Umanga me Te Ture)

Associate Professor Ekant Veer recently visited Melbourne to speak about how the Christchurch All Right? campaign has helped to destigmatising mental wellbeing. This research is based on Ekant's experience as an advisory board member and advocate for the All Right? campaign since 2013 and his engagement with members of the CDHB and the Mental Health Foundation. On 29-30 March, 25 students from across UC spent two days competing in the UCE Future of Digital Travel Challenge based at Christchurch Airport, developing innovative strategies for the airport to address digital disruption in both retail and ground transportation. Highlights included augmented reality hyper-personalised storefronts, artificially intelligent holographic interfaces and a blockchain-enabled retail data sharing platform. UCE also hosted its first Community Kai event, bringing together club executives, student founders, and engaged innovators to meet and grow their networks. The Business School hosted the well-attended 2019 Condliffe Memorial public lecture on 1 April. Professor Steve Tadelis, the James and Marianne Lowrey Chair in Business and Professor of Economics, Business and Public Policy at UB Berkeley. Drawing on his experience of working with e-Bay and Amazon Steve talked about using Economics to Engineer Trust in Online markets.

College of Engineering (Te Rāngai Pūkaha)

Electrical Engineering lecturer Kim Rutter has taken on the role of Director of the MEM degree for the remainder of 2019 after the current director retired early. Kim is working with the Business School to discuss possible joint delivery of the MEM in future. Cardiff University, highly ranked in QS, asked us about setting up a student exchange programme. Cardiff wishes to send 30% of its undergraduate students abroad by 2023 and a meeting was held with CNRE and CSSE to discuss exchange possibilities. CNRE is looking for more exchange partners so this is being explored further. We have a higher than expected percentage of Māori students in the College studying engineering; a recent meeting with other university engineering Deans confirms that we are doing better than most in this area. We also have record numbers of female students (20%) in our Engineering Intermediate year.

College of Education, Health and Human Development (Te Rāngai Ako me Te Hauora)

On 14 March the College hosted the Learning City Christchurch Microcredentials Meet Up in the Community Engagement Hub. A diverse group of about 35 people from non-profit, government, education sector and UC engaged in some rich conversations about microcredentialling, facilitated by Dr Cheryl Doig. The Child Wellbeing Research Institute initiated a new series to support the research development of the initial cohort of 12 PhD students. Topics this term included Vision Mātauranga, engaging in culturally responsive ways with communities, theoretical frames and research methods, and PhD students' own well-being. We are focused on realising the benefits of the collaborative learning, teaching and work spaces in Rehua. A highlight has been the morning karakia and waiata led by Te Hurinui Clarke in the atrium each morning. We are also embarking on our three-year retest of the culture survey in May, and will weave this into our wider strategic conversations about priorities and leadership development.

College of Science (Te Rāngai Pūtaiao)

In the last month, and after lively discussion at the College meeting at the end of March, a decision was made to pause the progress of the joint (with Lincoln University) Bachelor of Science Society and Innovation through our internal approval systems. This decision was made in light of a range of factors, including the nature of discussion and balance of support for the degree at the College meeting and the nature of progress of the degree through the Lincoln University approval processes, and after consultation with the VC. In other programme-related updates, our work continues in responding to the recent BSc review, and we also plan to launch a new major in the BSc in Medicinal Chemistry. International recruitment is in progress for professors and heads of school for the new School of Psychology, Speech and Hearing Te Kura Mahi ā-Hirikapo, and the School of Earth and Environment Te Kura Aronukurangi. These new schools, which are the final two to be created in the restructure of the College of Science, will come into existence in a staged way over the next few months.

11.1 Appendix 2: VC Activities

Past	
29 March 2019	<ul style="list-style-type: none"> • Hosted Local Labour MPs on campus • Hosted Local Green Party MPs on campus
5 April 2019	<ul style="list-style-type: none"> • Attended and spoke at a breakfast held at UC for Careers Advisors
11 April 2019	<ul style="list-style-type: none"> • Attended the Universities New Zealand VCs meeting in Wellington • Met with external stakeholders in Wellington including Tim Fowler (TEC), Andrew Cleland (Royal Society) and Dr Arapata Hakiwai (Te Papa).
15 April 2019	<ul style="list-style-type: none"> • Spoke at the opening of the biennial conference for the New Zealand Institute of Physics (NZIP).
18 April 2019	<ul style="list-style-type: none"> • Met with Joanna Norris and Richard Sandford, ChristchurchNZ • Attended the UCSA Graduation Ball
Future	
25 April 2019	<ul style="list-style-type: none"> • Attending the UCSA ANZAC service
1 May 2019	<ul style="list-style-type: none"> • Attending the Pasifika Strategy Launch
2 May 2019	<ul style="list-style-type: none"> • Meeting with external stakeholders in Wellington including South African High Commissioner Tulelo and the National Party's Education Spokeperson, Dr Shane Reti. • Hosting the UC Alumni Speaker Series with Phil Veal in Wellington
7 May 2019	<ul style="list-style-type: none"> • Speaking at the Fulbright Awards • Meeting with Minister Hipkins in Wellington
9 May 2019	<ul style="list-style-type: none"> • Attending Deloitte Digital – an event focussed of the future of technology in business
11 May – 19 May 2019	<ul style="list-style-type: none"> • Travelling to the United Kingdom on UC business
21 May 2019	<ul style="list-style-type: none"> • Speaking at a UCSA Forum
24 May 2019	<ul style="list-style-type: none"> • Speaking and attending Canterbury Deputy Principals and Assistant Principals Association (CADAP)
29 May 2019	<ul style="list-style-type: none"> • Attending the Canterbury History Foundation meeting
30 May 2019 – 4 June 2019	<ul style="list-style-type: none"> • Travelling to Fiji on UC business

11.1 Appendix 3: Events Calendar

Event calendar: www.canterbury.ac.nz/events