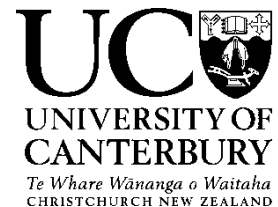


COUNCIL

Public Meeting Agenda

Te Kaunihera o Te Whare Wānanga o Waitaha



Agenda

DATE Thursday 25 September 2025
TIME 9:00am
VENUE Council Chamber, 6th Floor, Matariki Building

Refer to Page No.
(matches Diligent).

WELCOME & KARAKIA (opening meeting)

<i>Kia hora te marino</i>	<i>May peace be widespread</i>
<i>Kia whakapapa pounamu te moana</i>	<i>May the sea be like greenstone</i>
<i>Hei huarahi mā tātou i te rangi nei</i>	<i>A pathway for us all this day</i>
<i>Aroha atu, aroha mai</i>	<i>Let us show respect for each other,</i>
<i>Tātou i a tātou katoa</i>	<i>for one another</i>
<i>Hui e! Tāiki e!</i>	<i>Bind us all together!</i>

1. APOLOGIES
2. REGISTER OF INTERESTS 3
3. CONFLICTS OF INTEREST
Every Council Member has an obligation to declare any actual, potential or perceived conflicts of interest with any University of Canterbury activities and to ensure that such conflicts of interest are noted and managed appropriately.
4. MINUTES
4.1. Confirming minutes of meeting held on 14 August 2025 – For Approval 8
5. MATTERS ARISING
6. FROM THE CHANCELLOR
6.1. Degrees Conferred in Absentia – For Approval -
7. FROM THE VICE-CHANCELLOR
7.1. Vice-Chancellor's Monthly Report – For Information 12
8. PUBLIC EXCLUDED MEETING
Motion by the Chancellor for resolution to exclude the public pursuant to s48 of the Local Government Official Information and Meetings Act 1987:

I move that the public be excluded from the following parts of the proceedings of this meeting, namely:

Item on Public Excluded Agenda	General Subject Matter	Reason for passing this resolution in relation to each matter	Grounds under section 48(1) for the passing of this resolution
4.0	Council & Vice-Chancellor Only Time	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
5.0 5.1	Minutes Confirm public excluded minutes of 14 August 2025	These items concern matters that were previously dealt with during proceedings of Council from which the public was excluded.	Refer to previous minutes
6.0 6.1 6.2	Matters Arising Action Schedule Information Papers	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(f)(i)
7.0 7.1 7.2	Health & Safety Monthly Health & Safety Report 6-monthly Annual Leave Liability Update	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
8.0 8.1	Strategy & Planning Draft Triennial Plan 2026-2028	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
9.0 9.1 9.2 9.3 9.4 9.5 9.6	Finance Monthly Financial Update August 2025 30 June 2025 Summary Consolidated Financial Statements Electricity Contract Delegation Student Accommodation Operator Contract Delegation MoE Funding Contract Variation Delegation Student Services Levy 2026	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
10.0 10.1 10.2	Capital & Investment Committee CIC Meeting (8 September 2025) Verbal Update CIC Recommendations to Council	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
11.0 11.1 11.2	Audit & Risk Committee ARC Meeting (8 September 2025) Verbal Update ARC Recommendations to Council	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
12.0 12.1	Digital Services Digital Transformation 6-Monthly Update	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
13.0 13.1 13.2 13.3	Other Committees Honours & Appointments Committee Meeting (11 September 2025) Verbal Update Honours & Appointments Committee Terms of Reference Review University Appeals Committee Meeting (10	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University. To protect the privacy of natural persons.	7(2)(f)(i) 7(2)(a)

	September 2025) Verbal Update		
14.0 14.1	Academic Teaching Medal Recommendations	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University. To protect the privacy of natural persons.	7(2)(f)(i) 7(2)(a)
15.0 15.1	Other Notice of Chancellor Election	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University. To protect the privacy of natural persons.	7(2)(f)(i) 7(2)(a)
16.0 16.1 16.2 16.3 16.4 16.5	From the Chancellor Committee Vacancies Updated October Strategy Day Agenda Chancellor Meetings & Correspondence Verbal Update Updated 2025 Workplan Draft 2026 Workplan	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University. To protect the privacy of natural persons.	7(2)(f)(i) 7(2)(a)
17.0 17.1	From The Vice-Chancellor Vice-Chancellor's Monthly Report	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
18.0	General Business	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
19.0	Council-Only Time	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)

I also move that staff identified by the Chancellor and Vice-Chancellor as having knowledge relevant to particular matters to be discussed be permitted to remain at this meeting.

9. REPORT FROM THE PUBLIC EXCLUDED SESSION

10. GENERAL BUSINESS

11. NEXT MEETING

- A Council Strategy Day will be held on Thursday 16 October 2024 starting at 9.00am.
- The next Council meeting will be held on Wednesday 19 November 2025 starting at 9.00am.

KARAKIA (closing meeting)

*Unuhia, unuhia
Te pou, te pou
Kia wātea, kia wātea
Āe, kua wātea*

*Remove, uplift
the posts
in order to be free.
Yes, it has been cleared.*

University of Canterbury Council Register of Interests (25 September 2025)

Name (Council Member)	Date notified	Person and/or organisation with interest	Nature of interest
Amy ADAMS (Chancellor)	2021	AMDON Farms Limited	Director and Shareholder
	2021	AMDON Investments Limited	Director and Shareholder
	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trustee and Trust Beneficiary
	2025	Gas Industry Company Limited	Director
	2021	Hampton Downs Trust	Trustee and Beneficiary
	2021	Melanoma NZ	Director
	2021	Montford Trust	Trustee and Beneficiary
	2021	St John	Volunteer Ambulance Officer
	2025	Southern Cancer Society	Chairperson (from April)
	2022	University of Canterbury Foundation	Trustee
Sina COTTER TAIT	2025	Building Innovation Partnership Advisory Board (Government advisory board)	Panel member
	2025	Canterbury Kaikoura Lotteries Committee	Committee member
	2025	Christ Church Cathedral Reinstatement Review Panel	Group member
	2025	Christchurch City Council – Legal Services	Son is an employee
	2025	Christchurch City Holdings Ltd	Director
	2025	Collective Success Ltd	Director, shareholder
	2025	Consulting Engineers Advancement Society	Board member
	2025	Cotter Tait Family Trust	Trustee
	2025	Engineering NZ – Professional Institute	Chartered member
	2025	Engineering New Zealand Foundation	Trustee
	2025	Indemnity & General Ltd	Director
	2025	Institute of Directors – Consulting Engineering Company	Shareholder
	2025	KiwiRail Holdings Ltd	Director
	2025	Lewis Bradford and Associates Ltd (local government)	Aunt is currently Deputy Mayor
	2025	Ōtautahi Community Housing Trust	Trustee
	2025	Te Waihangā (NZ Infrastructure Commission)	Director
	2025	University of Canterbury – Professional Institute	Fellow, Chartered
	2025	University of Canterbury – Building Innovation Partnership (Faculty of Engineering) Advisory Board	Advisory Board member
	2025	Waihangā Ara Rau Pacific Reference Group	Adjunct Researcher
	2025	Whitestone Contracting Limited (Council-owned company)	Director

Name (Council Member)	Date notified	Person and/or organisation with interest	Nature of interest
Cheryl DE LA REY (Vice-Chancellor)	2020	Association of Commonwealth Universities	Council Member and Chairperson
	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trustee and Trust Beneficiary
	2019	Universities New Zealand Vice-Chancellors' Committee	Member
	2025	Universities New Zealand Education Committee	Chair
	2019	University of Canterbury Foundation	Trustee (Ex-officio)
	2019	University of Canterbury Trust Funds	Vice-Chancellor
Jack HEINEMANN	2023	Academic Board (ex officio Council)	Member
	2022	Academic Freedom Aotearoa (TEU)	Member
	2023	American Society for Microbiology	Member
	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trustee and Trust Beneficiary
	2023	Centre for Integrated Research in Biosafety (UC)	Director
	2023	Cluster for Community and Urban Resilience (UC)	Member
	2023	European Network of Scientists for Social and Environmental Responsibility	Honorary Member
	2023	Higher Education Academy	Fellow
	2024	Informal group of co-mentors for academics in governance roles	Member
	2023	Institute for Health and Environmental Research (Australia)	Board Member
	2023	International Brotherhood of Teamsters	Member
	2023	New Zealand Employment Court	Expert Witness
	2023	New Zealand Society of Microbiology	Member
	2023	Queenstown Molecular Biology Society	Member
	2021	Tertiary Education Union	Member
	2021 & 2023	University of Canterbury – Faculty of Science, School of Biological Sciences (and sub-committees) and biochemistry programme	Employee
	2023	University of Wisconsin Alumni Association	Lifetime Member
Bruce IRVINE	2024	Air Rarotonga Ltd	Director
	2024	B.R. Irvine Ltd	Director/Shareholder
	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trustee and Trust Beneficiary
	2024	CSO Foundation	Trustee
	2024	Heartland Bank Ltd and subsidiaries	Director/Shareholder
	2024	House of Travel Ltd and subsidiaries	Director
	2024	John Britten Trust	Trustee
	2024	Market Gardeners Ltd and subsidiaries	Director
	2024	Scenic Hotels Ltd and subsidiaries	Director
	2024	Skope Industries Ltd	Director

Name (Council Member)	Date notified	Person and/or organisation with interest	Nature of interest
Luc MACKAY	2024	University of Canterbury Innovation Medal	Judge
	2024	University of Canterbury MBA Course	Presenter (occasional)
	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trustee and Trust Beneficiary
	2024	University of Canterbury	Student
	2024	University of Canterbury Students' Association (UCSA)	President
Rachel ROBILLIARD	2022	Canterbury Aoraki Conservation Board	Board member / Te Rūnanga o Ngāi Tahu appointee
	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trustee and Trust Beneficiary
	2022	Chapman Tripp	Employee
	2022	Kaihautū Matua, Executive Director, Office of Treaty Partnership UC	Aunt
	2023	Kōwhai Enterprises Limited	Shareholder
	2022	Mahaanui Kurataiao Ltd	Kaitiaki rep for Te Taumutu Rūnanga
	2023	Robby Robilliard Family Trust	Trustee
	2023	Tāwhaki Joint Venture	Riaka Te Aka Matua Rōpū
	2025	Southbridge Playcentre	Bi-Cultural Officer / Office Holder
	2022	Te Taumutu Rūnanga	Kaitiakitanga portfolio member
Gillian SIMPSON	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trustee and Trust Beneficiary
	2024	Christ's College	Board Deputy Chair
	2019	Ministry of Education Statutory Services Provider	Independent Contractor
	2019	New Zealand Education Scholarship Trust	Trustee
	2022	Sport New Zealand Governance Services	Independent Consultant
	2025	UC MBA Programme	Mentor
Lisa TUMAHAI	2023	Arahura Holding Ltd	Director
	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trustee and Trust Beneficiary
	2023	Hauora Māori Advisory Group (Ministerial advisory)	Board Member
	2023	He Pou A Rangi Climate Change Commission	Deputy Chair
	2023	Hinemoana Halo Partnership Fund Ltd	Director
	2024	Manuka Charitable Trust	Trustee
	2023	Ngāi Tahu Research Centre (UC)	Advisory Board Member
	2023	Poutini Ngāi Tahu Pōkeka Ltd	CEO
	2023	Te Kura Taka Pini Ltd	Director
	2023	Te Niwha	Assurance Group Member
	2023	Te Runanga o Ngāti Waewae Inc	Trustee
	2023	Waitangi National Trust Board	Representative South Island
	2023	West Coast Health	Trustee
Steven WAKEFIELD	2025	199 Johns Road Limited	Shareholder, Director
	2025	Accord Group Holdings Limited	Director, Shareholder
	2025	Brackenridge Services Limited	Director
	2025	Carolina Homes Limited	Director, Shareholder
	2025	Christchurch Cathedral Reinstatement Limited	Director, Chairman

Name (Council Member)	Date notified	Person and/or organisation with interest	Nature of interest
	2025	Church Property Trustees of the Anglican Diocese of Christchurch	Trustee, Deputy Chair
	2025	Cookie Time Group	Director
	2025	Court Theatre Trust	Chairman
	2025	Deloitte Limited	Former Partner
	2025	East Lake Trust	Trustee
	2025	EVNEX Limited	Director
	2025	Foodstuffs South Island Cooperative Limited	Independent Director
	2025	Foodstuffs S.I Properties Ltd	Director
	2025	Greater Christchurch Schools Network Trust	Chairman of Trustees
	2025	HealthOne (General Partner) Limited	Director
	2025	Innovative Software Limited	Director, Shareholder
	2025	Lincoln Medical (2024) Limited	Director
	2025	MastaPlex Limited	Shareholder
	2025	MedSalv Limited	Director
	2025	Murdoch Manufacturing Ltd	Director
	2025	NZ Health Innovation Hub Limited (t/a NZ Health Ventures)	Chairman of Directors
	2025	Old Boys Collegians Cricket Club	President, Life Member
	2025	Paenga Kupenga Limited	Director
	2025	Ravenscar Trust	Chairman
	2025	St Barnabas Church (Fendalton Parish)	Vestry member
	2025	St Barnabas Fendalton Trust	Chairman
	2025	Steve Wakefield Services Limited	Shareholder and Director
	2025	Streamliners NZ Limited	Director
	2025	Swallowing Technologies Limited	Chairman, Shareholder
	2025	Syft Limited	Shareholder
	2025	Te Whata Limited	Director
	2025	Townsend Fields Limited	Managing Director
	2025	Wakefield Holdings Limited	Director
Poto WILLIAMS (Pro-Chancellor)	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trustee and Trust Beneficiary
	2024	Eastern Community Sport & Rec	Board Member
	2024	John Macmillan Brown Estate Trust	Special Trust Advisor
	2024	New Brighton R.S.A.	Patron
	2024	South Island NRL Bid	Board Member (Community Engagement)
Catherine WOODS	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trustee and Trust Beneficiary
	2023	Public Service Association	Member
	2023	Statistics New Zealand	Husband - Employee

Name (Council Member)	Date notified	Person and/or organisation with interest	Nature of interest
	2023 & 2025	UC Business School - Research Committee and Equity, Diversity and Inclusion Committee	Member
	2023	UC Student	Daughter
	2023	UC Wellbeing Advisory Group	Member
Adela KARDOS (General Counsel Registrar)	2024	Canterbury Educational Reserves Sale and Leasing Act 1876 (CERSLA)	Trust Beneficiary (All Staff)
	2024	Christchurch Hungarian Club Incorporated	Executive Committee Secretary
	2020	University of Canterbury	Employee

COUNCIL

Public Meeting Minutes

Te Kaunihera o Te Whare Wānanga o Waitaha



DATE	Thursday 14 August 2025
TIME	9:00am
VENUE	Council Chamber, Level 6, Matariki Building
PRESENT	Hon. Amy Adams (Chancellor), Professor Cheryl de la Rey (Vice-Chancellor), Professor Jack Heinemann, Ms Keiran Horne, Mr Bruce Irvine, Mr Luc MacKay, Ms Gillian Simpson, Ms Lisa Tumahai (via Zoom), Hon. Poto Williams (Pro-Chancellor), Ms Catherine Woods.
IN ATTENDANCE	Dr Michael Edmonds, Associate Professor Alison Griffith, Professor Lucy Johnston, Deputy Vice-Chancellor (Research & Innovation), Mr Grantley Judge, Governance & Compliance Manager, Ms Adela Kardos, General Counsel & Registrar, Mr Keith Longden, Executive Director Planning, Finance & Digital Services, Professor Catherine Moran Deputy Vice-Chancellor (Academic), Mr Paul O’Flaherty, Executive Director People, Culture & Campus Life.
APOLOGIES	Ms Rachel Robilliard.
WELCOME	<p>The Chancellor opened the meeting with a Karakia.</p> <p>The passing of former Chancellor Ian Leggat and Vice-Chancellor Professor Albert Brownlie was noted with sadness.</p>
REGISTER OF INTERESTS	The Chancellor requested that the Registrar be advised of any amendments to the Register of Interests.
CONFLICTS OF INTEREST	No conflicts of interest were advised.
MINUTES OF THE PREVIOUS MEETING	<p>Confirming the Minutes of the meeting held on 26 June 2025</p> <p><u>Moved:</u> <i>That the minutes of the meeting held on 26 June 2025 be confirmed as a true and correct record.</i></p>

Carried

MATTERS ARISING

The one action item had been completed.

FROM THE CHANCELLOR

Degrees Conferred in Absentia

Moved:

That Council notes the July and August list of degrees to be revoked and awarded in absentia, for the public record, were approved by the Executive Committee.

Carried

FROM THE VICE- CHANCELLOR

Vice-Chancellor's Monthly Report

The Vice-Chancellor presented her report, including a health and safety update, and responded to questions.

It was noted that the 2025 Employer Branding Research Survey rated UC as number one for employer attractiveness in the tertiary education sector.

Moved:

That Council notes the Vice-Chancellor's monthly report.

Carried

Upcoming UC Events – Quarterly Update

Moved:

That Council notes the list of upcoming UC events.

Carried

Academic Board Report

Associate Professor Alison Griffith presented the Academic Board Report and responded to questions.

Moved:

That Council:

- 1. notes the Academic Board Report for the meetings from 13 June and 11 July 2025.*
- 2. approves the 19 new qualification proposals contained in the report, which will then be submitted to the Committee on University Academic Programmes.*

Carried

There was a brief discussion about the interaction between Academic Board and Council. It was noted that there would be an opportunity to consider this when Council reviews the Academic Board Terms of Reference in due course.

**PUBLIC EXCLUDED
MEETING**

Moved:

That the public be excluded from the following parts of this meeting, pursuant to section 48 of the Local Government Official Information and Meetings Act 1987:

Item on Public Excluded Agenda	General Subject Matter	Reason for passing this resolution in relation to each matter	Grounds under section 48(1) for the passing of this resolution
4.0	Council & Vice-Chancellor Only Time	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(h) 7(f)(i)
5.0 5.1	Minutes Confirm public excluded minutes of 26 June 2025	These items concern matters that were previously dealt with during proceedings of Council from which the public was excluded.	Refer to previous minutes
6.0 6.1 6.2	Matters Arising Action Schedule Information Papers	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
7.0 7.1	Health & Safety Monthly Health & Safety Report	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(h) 7(f)(i)
8.0 8.1	Strategy & Planning Statement of Service Performance 6-month Update	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(h) 7(f)(i)
9.0 9.1 9.2	Finance International Student Fees & Student Services Levy 2026 Monthly Financial Update July 2025	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(h) 7(f)(i)
10.0 10.1 10.2	Research Research Medal Recommendations Innovation Medal Recommendation	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(h) 7(f)(i)
11.0 11.1	Capital & Investment Committee Capital & Investment Committee Meeting Minutes (2 July 2025)	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(h) 7(f)(i)
12.0 12.1 12.2	Other Magna Charta Universitatum 2020 Update Graduation Regulations Minor Amendments	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(h) 7(f)(i)
13.0 13.1	Major Projects Kōawa Studios Digital Screen Project Quarterly Report	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(h) 7(f)(i)
14.0 14.1 14.2	From the Chancellor Draft October Strategy Day Agenda	To enable the University to carry out, without prejudice or disadvantage, commercial activities.	7(h) 7(f)(i)

14.3	20 November 2025 Council Meeting Suggested Date Change Executive Committee Tait Foundation Gift Decision Chancellor Meetings & Correspondence Verbal Update Council Updated Workplan 2025	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	
14.4			
14.5			
15.0	From The Vice-Chancellor Vice-Chancellor's Monthly Report Academic Board Minutes (9 May & 13 June 2025)	To enable the University to carry out, without prejudice or disadvantage, commercial activities.	7(h)
15.1		To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(f)(i)
15.2			

and that staff identified by the Chancellor and Vice-Chancellor, as having knowledge relevant to particular matters to be discussed, be permitted to remain at this meeting.

Carried

GENERAL BUSINESS

As it was possibly Ms Keiran Horne's last Council meeting, due to imminent ministerial appointment announcements, Council sincerely thanked Ms Horne for her 6-years of service on the Council. This included her dedication and expertise leading the Audit and Risk Committee and more recently the Capital and Investment Committee. Council wished her well for the future.

NEXT MEETING

The next Council meeting will be held on Thursday 25 September 2025 at 9:00am in the Council Chamber.

MEETING CLOSED

The public meeting closed at 12.34pm.

SIGNED AS A CORRECT RECORD:

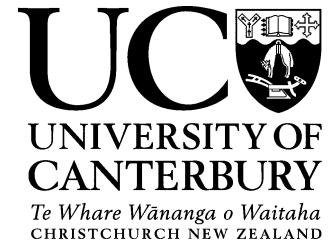
DATE:

COUNCIL ACTION SCHEDULE

from the meeting held on 14 August 2025
(new & updated actions shown in red)

	Action	By Whom	Due Date	Expected
1.	Add "Research Plan" to the Workplan as a possible topic for the next Council Strategy Day.	Mr Judge	Jun 2025	Complete

Vice-Chancellor's Report to Council



September 2025

Introduction

On 26 August UC held the annual Spring Graduation ceremonies. Together with the April graduation ceremonies, for 2025 a total of 3799 UC students have celebrated the completion of their qualifications.

At the THE Campus Live event hosted at UC, Minister Shane Reti delivered the keynote address. He announced five Ministerial initiatives: a new draft Tertiary Education Strategy (TES); the establishment of a University Strategy Group; a new Tertiary Education Research Fund to replace the PBRF; a review of the regulatory framework for university quality assurance, and strengthening institutional and academic governance.

Following exploratory discussions, the Vice-Chancellors and Chief Executives of Public Research Organisations signed a Statement of Collaboration on a joint work programme that will be delivered through Science New Zealand and Universities New Zealand.

Engagement

UC welcomed more than 180 delegates from across Australia and New Zealand for THE Campus Live ANZ 2025 during 2-3 September. This event is the region's leading forum for higher education leaders, industry, and policy experts to discuss the latest challenges and opportunities in the sector and it was the first time it was hosted in New Zealand. After Minister Reti's address there was a session with Vice-Chancellors moderated by THE Editor John Ross.

Around the same time, UC and Lincoln University co-hosted the annual Heads of Student Administration (HoSA) Conference at Rydges Hotel, Latimer Square. This year's theme, *Breaking Barriers: Fostering Equity, Diversity and Inclusion*, brought together 160 delegates from across New Zealand Australia.

As a result of UC's events, local hospitality venues benefitted with many restaurants being fully booked and several delegates extended their stay in Christchurch, generating additional flow-on benefits for the local economy.

UC also hosted the 13th International Geographic Information Science (GIS) conference in Christchurch during 26-29 August, attracting academics and industry from around the world. Engineering Associate Dean Research, Professor Geoff Rodgers, officially opened the conference on behalf of the University.

The annual WORD Christchurch Festival took place during 27-31 August and featured around 40 UC academics, students and alumni across various talks, panels and performances. On 29 August the

University hosted a reception to celebrate the success of UC creative writing programmes and alumni over the years, and featured readings from 2025 Ursula Bethell creative writing fellows Robyn Maree Pickens and Sarah Quigley.

UC Open Day took place on Friday 5 September and presented opportunities for future students and their whānau to experience UC. More than 7,000 prospective students and whānau registered to visit campus (up 7% compared to last year), our highest number to date, highlighting the continued attractiveness of both the University and the region. A record number of attendees took part in course sessions, asked questions, connected with student advisors, and joined campus activities designed to familiarise them with life at UC. The UC Open Day was profiled by both TVNZ and The Press.

The Canterbury West Coast Secondary Principals' Association meeting was hosted at the Dovedale campus on 12 September, attended by over 30 principals from secondary schools across Canterbury and the West Coast. Along with Education Executive Dean Professor Joce Nuttall and Director of Recruitment Ryan Thomas, I attended part of the event and delivered a presentation titled *From School to University: The Use of Data-led Approaches*. Professor Kevin Watson led an optional tour of Kōawa Studios.

UC hosted Raising the Bar for the third consecutive year on 16 September. Raising the Bar is an international initiative that began in New York in 2014, with the aim to make knowledge more accessible and spark engaging conversations between academics and the public in the relaxed setting of local bars. We hosted 20 talks by UC academics in 10 bars across the city.

Education – Accessible, Flexible Future Focussed

In term 4 UC will welcome a further 13 Erskine Fellows. We have one more Fellow arriving for Summer School, totalling 70 Erskine Fellows for the year. This year the Erskine programme will also have supported 22 UC staff on Erskine Grants to develop their teaching practices over the year.

The student success team have been working on the 2026 edition of Takatū, an online tool for first year students. This tool contains a range of information delivered in a student friendly format, which helps to demystify our processes, expectations, and support services. The 2026 edition will be ready for deployment in October.

In August students from Science (DRRE403) and Arts (COMS332) undertook a full day simulation of an emergency response to an offshore earthquake at the Canterbury Emergency Operations Centre at the Justice and Emergency Management Precinct. The scenario was a magnitude 9.3 earthquake off the coast of Peru triggering a 13-hour tsunami arrival threat for New Zealand. Students assumed roles of media, NEMA, Geonet, Canterbury Civil Defence and Emergency Management Group, Christchurch City Council Emergency Management, Lifeline groups, Police and Primary Industries. This exercise was carried out in partnership with the Canterbury Civil Defence and Emergency Management Group, Christchurch City Council and NEMA.

Research – Impact on a Changing World

Three Minute Thesis (3MT) is an international research communication competition that challenges students to present their research in just three minutes, using a single static slide, and in language accessible to a non-specialist audience. At UC, more than 100 doctoral students took part in this year's competition, with the top 14 finalists presenting at the Research Student Showcase. First place was awarded Lauren Hitt (Biological Sciences) for *The Diary of Kōaro, a Native Fish*. The runner up was Jess Love (Education) with *My Voice Matters*. Third place (and the People's Choice award) went to Muhammad Luqman (Civil & Environmental Engineering) for *Turning Dairy Waste into Fertilizer: The Magic of Purple Bacteria*.

UC has established New Zealand's first dedicated Autism Research Centre (ARC). Hosted at UC, the ARC is a cross-institutional collaboration that includes researchers from around the country and is supported by the Autistic Partnership-Aotearoa New Zealand (AP-NZ). Directed by Professor Laurie McLay from UC's Faculty of Health, the Centre held its first major event on 1 September, a symposium that brought together speakers from Australia and New Zealand, including researchers from the University of Otago, Victoria University of Wellington, and Auckland University of Technology.

Professor Ren Dobson (School of Biological Sciences) has been awarded \$9.6 million in the 2025 MBIE Endeavour Fund round for his project *Capillary devices for on-site diagnostics in diverse settings*, one of 19 funded projects (success rate of 12.3%).

UC researchers are involved in seven of the other Endeavour funded projects hosted at the University of Auckland, and the New Zealand Earth Sciences Institute (GNS; NIWA), generating \$4.35 million in revenue to UC through their involvement in these projects.

Professor Brigid McNeill, Dean of Postgraduate Research, presented a staff workshop entitled *New Supervisor Induction: Research Student Milestones and Processes*. It provided the key requirements for students and supervisors, and support available through Te Kura Tāura | UC Graduate School.

People – Nurturing Staff, Thriving Students

The UCSA ran a number of events for the first week of Term 4 – a start of term barbeque, a burger n bevvy night, and nights hosting a quiz, a karaoke competition and a games event.

The Health Centre and the Student Care team delivered a workshop in August to introduce international students to the New Zealand healthcare system and the Te Whare Tapa Whā model of wellbeing, helping them engage with local services.

UC won two awards at the recent Business Continuity Institute (BCI) Asia-Pacific Awards. Both wins – Collaboration in Resilience, and Most Original Exercise Programme – were as a result of the multi-organisation emergency preparedness exercise that UC hosted and helped organise at the start of 2025.

UC hosted the South Island launch of the AI in Health Research Network (AIHRN), with a number of staff attending. AIHRN aims to bring together researchers, clinicians, industry, and policymakers to explore the future of AI in health.

Our Employee Assistance Provider, Telus Health, ran a workshop entitled *How to have a Mental Health Conversation*, and another one called *Leadership Support – Burnout, Fatigue and Self-Care*. Haere Roa and St John also held a workshop on Mental Health First Aid.

The Student Care team partnered with the Faculty of Science to deliver training aimed to equip staff with strategies to feel confident identifying symptoms of students in distress, respond appropriately and refer to the appropriate service on campus. This will be replicated elsewhere.

Recent leadership development opportunities included a workshop entitled *Authentic Leadership, Leading to Achieve Goals* and *Building Psychologically Safe Teams*. A series of Employment New Zealand modules provided training for managers on employers' core rights and responsibilities.

During 14-20 September UC celebrated Te Wiki o Te Reo Māori with daily karakia workshops and other activities offered in Puaka-James Hight. Daily challenges were also available, such as online quizzes and prizes, practicing a Māori kīwhaha each day and engagement via social media.

Health and Safety

With Health and Safety reporting being encouraged across the University, the Chemical and Process Engineering department prompted its students who contributed about fifty percent of the Health and Safety reports this month, mostly about safe practices or ideas for safety in laboratory spaces.

Recent communications to students have emphasised the requirement for cyclists to wear helmets, after an increase in reports.

Contractors working in the University boiler house accidentally disturbed asbestos insulation in one of the boilers. The Facilities Management team responded quickly, the area was isolated, a clean-up undertaken by a specialist removalist, and follow up conducted with the contractor.

Internationalisation – Locally Engaged, Globally Networked

The UC Business School was awarded Business School of the Year at the 2025 PIEoneer Awards in London on 5 September. Presented by UK-based global platform The PIE (Professionals in International Education), the awards recognise excellence in the international education sector and award institutions that are shaping the future of education worldwide. It was the only Australasian finalist and the first New Zealand business school to win the award, recognising innovation and excellence in international education through initiatives such as the culturally focused Tūhono programme and globally oriented Industry Project.

Kien Ngo, one of our outstanding Vietnamese Bachelor of Commerce students, was named the Mayor's International Student of the Year at the Waitaha Canterbury International Student Awards. These awards celebrate the remarkable contributions international students make to the social, cultural, and economic life of the Canterbury region. Another student making a difference in the community is Katherine Gee, whose MBA project connects former refugees with local volunteers to help build social networks and employment opportunities. The project is being piloted by one of the local secondary schools.

On 1 September the Faculty of Engineering welcomed 21 high-achieving international students to campus for the first September delivery of our accelerated Bachelor of Engineering (Hons) programme. Designed for top STEM students transitioning directly from high school, this pathway allows them to complete a compressed, modified first year in just six months, before commencing their second year in February 2026.

Organisational Efficacy

The UC Mobile app launched three key features to improve student experience: an in-app calendar, enhanced campus maps with location-linked events, and integrated student notices from our website. Over 12,000 students have now downloaded and actively use the app daily.

For the second consecutive year, UC's Digital team was recognised for excellence at the Tertiary ICT Awards. Jamie Hart, Paul Arnold and Francois Bissey represented UC at the 2025 conference in Auckland 9-11 September, where our team was named as the Supreme Award Winner for the UC Research Hub implementation which was part of the Cloud Enablement programme. The judges were particularly impressed by the team's strong stakeholder engagement, the provision of a holistic solution that transforms how e-research will work in the future, and the utilisation of the University cloud transformation programme.

Following the completion of the Karl Popper building refurbishment, the Faculty of Law have relocated to their new location.

Environmentally Sustainable

The first transdisciplinary team relating to energy and the energy transition at UC has been established. The team includes the EPEC Centre and colleagues from Arts, Law, Science and Business, who will work together to address the techno-socio-economic challenges that are becoming a major factor in unlocking our decarbonised future.

UC won a funding grant from the Canterbury Waste Minimisation Grant to support a project on reducing 3D printing waste. The grant will enable us to progress our waste reduction initiatives, with reporting milestones set for early and mid-2026 to share our outcomes and learnings.

I move that the public be excluded from the following parts of the proceedings of this meeting, namely:

Item on Public Excluded Agenda	General Subject Matter	Reason for passing this resolution in relation to each matter	Grounds under section 48(1) for the passing of this resolution
4.0	Council & Vice-Chancellor Only Time	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
5.0 5.1	Minutes Confirm public excluded minutes of 14 August 2025	These items concern matters that were previously dealt with during proceedings of Council from which the public was excluded.	Refer to previous minutes
6.0 6.1 6.2	Matters Arising Action Schedule Information Papers	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(f)(i)
7.0 7.1 7.2	Health & Safety Monthly Health & Safety Report 6-monthly Annual Leave Liability Update	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
8.0 8.1	Strategy & Planning Draft Triennial Plan 2026-2028	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
9.0 9.1 9.2 9.3 9.4 9.5 9.6	Finance Monthly Financial Update August 2025 30 June 2025 Summary Consolidated Financial Statements Electricity Contract Delegation Student Accommodation Operator Contract Delegation MoE Funding Contract Variation Delegation Student Services Levy 2026	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
10.0 10.1 10.2	Capital & Investment Committee CIC Meeting (8 September 2025) Verbal Update CIC Recommendations to Council	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
11.0 11.1 11.2	Audit & Risk Committee ARC Meeting (8 September 2025) Verbal Update ARC Recommendations to Council	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
12.0 12.1	Digital Services Digital Transformation 6-Monthly Update	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
13.0 13.1 13.2 13.3	Other Committees Honours & Appointments Committee Meeting (11 September 2025) Verbal Update Honours & Appointments Committee Terms of Reference Review University Appeals Committee Meeting (10	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University. To protect the privacy of natural persons.	7(2)(f)(i) 7(2)(a)

	September 2025) Verbal Update		
14.0 14.1	Academic Teaching Medal Recommendations	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University. To protect the privacy of natural persons.	7(2)(f)(i) 7(2)(a)
15.0 15.1	Other Notice of Chancellor Election	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University. To protect the privacy of natural persons.	7(2)(f)(i) 7(2)(a)
16.0 16.1 16.2 16.3 16.4 16.5	From the Chancellor Committee Vacancies Updated October Strategy Day Agenda Chancellor Meetings & Correspondence Verbal Update Updated 2025 Workplan Draft 2026 Workplan	To enable the free and frank expression of opinions by or between or to members or officers or employees of the University. To protect the privacy of natural persons.	7(2)(f)(i) 7(2)(a)
17.0 17.1	From The Vice-Chancellor Vice-Chancellor's Monthly Report	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
18.0	General Business	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)
19.0	Council-Only Time	To enable the University to carry out, without prejudice or disadvantage, commercial activities. To enable the free and frank expression of opinions by or between or to members or officers or employees of the University.	7(2)(h) 7(2)(f)(i)

I also move that staff identified by the Chancellor and Vice-Chancellor as having knowledge relevant to particular matters to be discussed be permitted to remain at this meeting.