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Delegations of Authority Policy

Last Modified | Nōnahea i Whakarerekē Review Date | Rā Arotake Approval Authority | Mana Whakaae Contact Officer | Āpiha Whakapā November 2023 March 2027 University Council General Counsel | Registrar

Introduction | Kupu Whakataki

- 1. The University Council is the governing body of the University. The University Council delegates much of its responsibility to the Vice-Chancellor who also delegates responsibilities to University Staff.
- 2. This Policy sets out the overarching delegation principles and provides the basis for, and the limits on, the exercise of all delegated authority at the University. This Policy also provides a link to the Delegations Schedule (**Appendix 4**).
- 3. This Policy applies to all University Council Members and University Staff.
- 4. This Policy is the definitive source of all formally approved Delegated Authority. Where there is any conflict between this Policy and any other University policy, procedure, guideline or document, this Policy will take priority unless determined otherwise by:
- 4.1. Council, in the case of a conflict affecting the Delegated Authority of Council, the Academic Board, a Committee of Council or the Vice-Chancellor; or
- 4.2. the Vice-Chancellor, in the case of any other conflict.
- 5. Where a Delegated Authority is not referred to in this Policy, the matter must be referred to the Vice-Chancellor. The Vice-Chancellor must obtain Council approval if the matter falls outside the Vice-Chancellor's Delegated Authority or if the Vice-Chancellor considers it appropriate to do so.

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Principles

6. The exercise of Delegated Authority at the University is subject to the following principles:

Granting and holding Delegated Authority

- 6.1. Delegated Authority may only be held by, or granted to, Council, Committees of Council, the Academic Board, the Vice-Chancellor, or a Staff Member.
- 6.2. Delegated Authority is granted through this Policy and may be granted through specific delegations given to specific roles (as listed in Appendix 4) or through Delegated Authority tier levels. The Delegated Authority tier levels (and the roles within each level) are set out in Appendix 1. The Vice-Chancellor is authorised to make changes to role titles and tier levels for each role within tier levels 2 to 7 in Appendix 1.
- Delegated Authority are broadly categorised in the Delegations Schedule in 6.3. Appendix 4 as:
 - a) Academic;
 - b) Contracts;
 - c) Finance and Procurement;
 - d) Governance;
 - e) People and Culture;
 - f) Research;
 - g) Resource and Assets; and
 - h) Student.

Use of Delegated Authority

- 6.4. Delegated Authority holders have the authority to use their Delegated Authority and commit the University in accordance with this Policy.
- 6.5. Delegated Authority may be used only in the best interests of the University and towards achieving the University's strategic goals.
- 6.6. Delegated Authority holders are accountable for their use of Delegated Authority. In using Delegated Authority, Delegated Authority holders must:

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- a) comply with this Policy, any other relevant University policy and any relevant legislation;
- b) have proper regard to any standards, generally accepted practice and the potential risks to the University as a result of each exercise of Delegated Authority (including the possibility of setting an undesirable precedent); and
- c) seek appropriate advice where necessary and prior to using or committing Delegated Authority (including People and Culture, legal and/or financial advice).
- 6.7. Managers of Staff may use the Delegated Authority held by those members of Staff within that manager's reporting line.
- 6.8. A Delegated Authority holder may not use their Delegated Authority in a situation where the Delegated Authority holder has a Conflict of Interest. In such a situation, the Conflict of Interest must be disclosed and managed in accordance with the Conflict of Interest Policy (PDF, 263KB) and any use of Delegated Authority must be exercised by an appropriate higher-level manager.
- 6.9. Delegated Authority holders are not compelled to exercise delegations. Holding a delegation does not oblige the holder to exercise the delegation if, in the holder's opinion, some special or unusual circumstances are involved which make it sensible or desirable to not commit the University and/or that the issue be escalated for consideration at a more senior level.
- 6.10. The Delegated Authority holder may appoint a person or group, such as a committee, to advise about the exercise of Delegated Authority, but the Delegated Authority holder remains responsible and accountable for exercising that Delegated Authority.

Sub-delegation

- Delegated Authority cannot be sub-delegated to other members of Staff except as specifically provided for in this Policy and as listed in Appendix 4. Any subdelegation remains in force until it expires or is revoked in writing.
- Subject to the requirements of this Policy, a Delegated Authority holder may sub-6.12. delegate Delegated Authority to another member of Staff by:
 - a) formally appointing that member of Staff in an acting or relieving role (for the avoidance of doubt, this means it is temporary and in most cases the Delegated Authority would be less than three months); or
 - b) giving a specific sub-delegation of a particular Delegated Authority, where permitted in Appendix 4.

- 6.13. A person who is sub-delegated authority may exercise that authority, subject to any conditions or limits imposed by this Policy or the original Delegated Authority holder.
- 6.14. Sub-delegations must be in writing (including email), specify the duration of the sub-delegation and specify any limits on the sub-delegation. In the event that no sub-delegation is notified during a Delegated Authority holder's absence, the delegation shall be exercised by the relevant Delegated Authority holder one tier above in the Delegations Schedule.
- 6.15. When Delegated Authority is sub-delegated under this Policy, the original Delegated Authority holder and the holder of the sub-delegation are both responsible and accountable for the exercise of that Delegated Authority.
- Unless specified in Appendix 4, a sub-delegated Authority may not be further sub-6.16. delegated without the prior written approval of the Vice-Chancellor.

Revoking Delegated Authority

- 6.17. A Delegated Authority may be amended or revoked, in whole or in part, by issuing a written notification detailing the following:
 - 6.17.1. Name of Delegator and Position Title/Role of Delegator
 - Name of Delegate and Position Title/Role of Delegate 6.17.2.
 - Authority Description/Function/Power 6.17.3.
 - 6.17.4. Effective Date of Revocation or Amendment

7. Reserved Powers of Council

7.1. The matters set out in **Appendix 3** are the Reserved Powers of Council and these cannot be delegated without an express delegation from Council.

8. Delegated Authority Rules - General

- 8.1. Delegated Authority holders hold and may exercise Delegated Authority only within that holder's area. In addition, but without limiting the powers of other holders, the Vice-Chancellor may exercise Delegated Authority in relation to all areas and roles of the University. Further, the Executive Director - People, Culture and Campus may exercise any People and Culture categorised Delegated Authority in relation to all areas and roles of the University, and the Executive Director - Planning, Finance and Digital Services may exercise any Financial Delegated Authority in relation to all areas and roles of the University.
- 8.2. The detailed conditions and limits for exercising specific individual Delegated Authority are contained in **Appendix 4**. This includes rules about sub-delegation down the Delegated Authority tier levels and cross-delegation within the same Delegated Authority tier level, which are only permitted where specified in Appendix 4.

- 8.3. A Delegated Authority holder must inform their manager as soon as possible if an exercise or potential exercise of Delegated Authority is in relation to an issue that may be substantially contentious or controversial or may have substantial reputational or political implications.
- 8.4. All Delegated Authority in this Policy refers to a position and not to the individual holder of that position. A Delegated Authority to a position or to a committee, if the position or the committee is abolished, has a change in name or a change in structure, is to be regarded as referring to the successor to the function of that position or committee. If the position is vacant or does not exist within a particular faculty or area of the University, the delegation shall be exercised by the relevant Delegated Authority holder one tier above in the Delegations Schedule.
- 8.5. A specific or particular Delegated Authority will prevail over a general Delegated Authority.
- Unless the context requires otherwise or unless otherwise specified: 8.6.
 - a) a Delegated Authority applies only to a Delegated Authority holder's accountability area; and
 - b) the Delegated Authority to approve includes the Delegated Authority to vary or amend.
- 8.7. If the exercise of a function requires the exercise of some preliminary, incidental or ancillary administrative function, then the Delegated Authority extends to the exercise of that function.
- 8.8. If there is any uncertainty as to whether a particular Delegated Authority is applicable to a particular matter, the Delegated Authority holder should refer the matter to their manager (in the first instance) or the General Counsel | Registrar.
- 8.9. Further rules relating to financial and contract delegations are set out in paragraphs 9 to 10 below.

9. Delegated Financial Authority (DFA) rules

- 9.1. The high level Delegated Financial Authority (DFA) are set out in **Appendix 2**.
- 9.2. Staff are required to have read and familiarise themselves with the detailed conditions and limits for exercising DFA in the Financial Delegation Principles and Guidance (Staff Access Only).
- 9.3. DFA must be exercised in accordance with the approved budget, any applicable approved business case and any related delegations of authority as noted in Appendix 4.
- 9.4. The budget is prepared in advance of each financial year and must be approved by Council. Once it is approved:

- a) The Vice-Chancellor has authority to act within the budget;
- b) Subsequent to approval by Council of the budget, Council may approve a revised budget and/or target surplus for the financial year and, if so, the Vice-Chancellor has authority to act within the revised authority;
- c) Delegated Authority holders have authority to commit and spend money (including entering into the necessary contracts and financial transactions):
 - up to their DFA; and
 - within an approved budget.

10. Contract and Transaction Delegated Authority Rules

- 10.1. All contracts must be approved and signed:
 - a) in the case of an expenditure contract, by a person holding the appropriate DFA for the total contract value (which may span over multiple financial years);
 - b) in the case of an employment contract, by a person holding the appropriate People and Culture Delegated Authority and DFA; and
 - c) in the case of any other contract (including memoranda of understanding), by a person holding the appropriate Delegated Authority as set out in the Delegations Schedule (**Appendix 4**),

however, in all cases and to avoid doubt, a Delegated Authority holder must not approve or sign a contract where they have a Conflict of Interest which may compromise or bias their professional judgment and objectivity (see Conflict of Interest Policy (PDF, 263KB)).

10.2. The approver of the contract must ensure that the terms and conditions are acceptable to the University and that contractual commitments are covered by an approved budget or business case and are in accordance with all applicable policy requirements (including, in the case of procurement contracts, the Procurement Policy (PDF, 262 KB)).

Common Seal

- 10.3. The University must have a common seal in the format approved from time to time by Council.
- 10.4. The common seal:
 - a) must be affixed to the testamur;
 - b) may be affixed to other documents when legally required (with such affixing reported to Council in a timely manner); and

- 10.5. The common seal must be countersigned (either electronically or in writing) by:
 - a) Testamur: the Chancellor and the Registrar; and
 - b) Other document: any two of the following; Chancellor, Pro Chancellor, Vice-Chancellor or Registrar.

11. Roles and Responsibilities

Delegating managers

- Delegating managers are responsible for implementing and operating this Policy within their area. They are accountable for:
 - i) oversight of this Policy within their area;
 - j) ensuring that any Delegated Authority within their area reflects the requirement of the roles and responsibilities within the area and that suggested amendments are submitted to the General Counsel | Registrar in writing;
 - k) ensuring that any sub-delegations are in writing; and
 - I) ensuring that members of Staff in their area (including acting or relieving Staff) are aware of, and comply with, this Policy.

Delegated Authority holders

- 11.2. Delegated Authority holders are accountable for ensuring that they:
 - a) are aware of their current Delegated Authority;
 - b) actually hold Delegated Authority for any power or authority that they intend to use:
 - c) comply with this Policy in exercising Delegated Authority; and
 - d) do not misrepresent their authority to third parties.
- 11.3. Delegated Authority holders who act outside their Delegated Authority may be subject to disciplinary action, up to and including dismissal.

General Counsel | Registrar

- 11.4. The General Counsel | Registrar is responsible for:
 - a) Maintaining, reviewing and overseeing this Policy and the delegations process.; and
 - b) ensuring that records of all delegations and sub-delegations are maintained.

Senior Leaders

- 11.5. The following senior leaders are responsible for ensuring that appropriate controls are in effect to monitor compliance and for reporting material breaches of this Policy to the Vice-Chancellor and the Chair of the Audit and Risk Committee as soon as practicable:
 - a) Executive Director Planning, Finance and Digital Services, in relation to Finance and Procurement Delegated Authority;
 - b) Executive Director People, Culture and Campus, in relation to People and Culture Delegated Authority and Resource and Assets Delegated Authority;
 - c) Deputy Vice-Chancellor (Academic), in relation to Academic Delegated Authority;
 - d) Deputy Vice-Chancellor (Research), in relation to Research Delegated Authority;
 - e) General Counsel | Registrar, in relation to Contract Delegated Authority and Student Delegated Authority and Governance Delegated Authority.

12. Amendments

- 12.1. Where a Staff Member seeks to use a Delegated Authority which is not authorised, they must seek an amendment from the Vice-Chancellor. The Vice-Chancellor would then determine whether the amendment can be made or whether the matter needs to be escalated to Council.
- 12.2. The Vice-Chancellor is authorised to amend any Delegated Authority holder or Delegated Authority level contained in this Policy (including those listed in Appendix 4) and is authorised to amend any conditions applied to such delegations, except for any Delegated Authority or Delegated Authority level expressed as being held by Council, a Committee of Council, the Academic Board, or the Vice-Chancellor.
 - a) For the avoidance of doubt, the Vice-Chancellor is authorised to approve the addition, amendment or rescinding of any roles within tier levels 2 to 7 in Appendix 1. This includes placing a role in a higher or lower tier level.
- 12.3. Any changes made by a Delegated Authority holder to any sub-delegation or crossdelegation must be notified to the Policy Unit in a timely manner, in order that the Delegations Schedule can be updated accordingly.

13. Exceptions

13.1. The Vice-Chancellor (or other most senior manager available if the Vice-Chancellor is not available) may temporarily suspend normal lines of Delegated Authority and

make executive decisions as the situation requires, where there is an emergency or the circumstances are urgent.

- 13.2 In the unlikely event that a power which is ordinarily reserved for Council (in **Appendix 3**) needs to be temporarily suspended where:
 - a) there is an emergency or the circumstances are urgent; and
 - b) it is impracticable to convene a special meeting of Council.

the Vice-Chancellor may temporarily exercise that power, and where possible, the Vice-Chancellor must first consult with the Chancellor (or other most senior member of Council available if the Chancellor is not available).

13.3 Any action taken under paragraph 13 is temporary in nature and shall be effective only until reviewed by Council. The Vice-Chancellor must report any actions taken under paragraph 13 to Council as soon as possible.

14. Review

The Audit and Risk Committee of Council will review this Policy every four years and make recommendations to Council.

Definitions | Tautuhinga

Conflict of Interest – This has the meaning given in the Conflict of Interest Policy (PDF, 263KB).

Delegated Authority - The granting of power to a member of Staff to act on behalf of the University in accordance with this Policy.

Delegations Schedule – The schedule of all formally approved Delegated Authority contained in **Appendix 4**.

Staff or Staff Member – For the purposes of this Policy, person/s engaged for paid employment with the University by way of an employment agreement.

University – This means Te Whare Wānanga o Waitaha | University of Canterbury.

Related Documents and Information | He korero ano

Legislation | Whakaturetanga

- Crown Entities Act 2004
- Education and Training Act 2020
- Public Finance Act 1989

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- Conflict of Interest Policy (PDF, 263KB)
- Procurement Policy (PDF, 262 KB)

UC Website and Intranet | Te Pae Tukutuku me te Ipurangiroto o UC

- Delegations Schedule
- Financial Delegation Principles and Guidance (Staff Access Only)

Appendices | Tāpiritanga

- Appendix 1: Delegated Authority Levels
- Appendix 2: Financial Delegated Authority Limits (GST exclusive)
- Appendix 3: Reserved Powers of Council
- Appendix 4: Delegations Schedule

Document History and Version Control Table				
Version	Action	Approval Authority	Action Date	
For docu	ment history and versioning prior to 2013 co	ntact <u>ucpolicy@canterb</u>	oury.ac.nz	
1.00	Policy drafted; approved by University	University Council.	Apr 2016	
	Council.			
2.00	Scheduled review - minor changes	Policy Unit	Apr 2017	
2.01	Minor changes	Policy Unit	Jun 2017	
3.00	Major re-write	University Council	Sep 2019	
4.00	Major re-write	University Council	Mar 2023	
5.00	Amendments and clarification changes	University Council	Nov 2023	

This policy document remains in force until updated.

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Appendix 1: Delegated Authority Tier Levels

Tier Level	Includes (but not limited to)
0	Council
1	Tumu Whakarae Vice-Chancellor
2	Tumu Tuarua Deputy Vice-Chancellor (Academic)
	Tumu Tuarua Deputy Vice-Chancellor (Research)
	Assistant Vice-Chancellor (Engagement)
	Executive Director of Planning, Finance and Digital Services
	General Counsel / Registrar
	Executive Director of People, Culture and Campus Life
	Amo Matua Executive Deans
3	Te Amorangi Pro-Vice-Chancellor (Sustainability)
	Amo Dean of Postgraduate Research
	Amo Dean (Academic Governance)
	Amo Dean (Student Success)
	Amo Tuarua Associate Deans (or equivalent role)
	Directors of Central Service Units (R&I, Finance, Digital, P&C,
	Faculty Operations, etc)
	Directors of standalone Institutes or Centres that report to a Senior
	Leadership Team Member (i.e. Ngai Tahu Research Centre, Child
	Well-being Research Centre, Geospatial Research Institute, MBA,
	etc)
	Tumuaki Kura Heads of School
	Tumuaki Tari Heads of Department
4	Deputy and Associate Directors
	Deputy Heads of Department/School
	Director of Student Operations
	Director of Studies
	Financial Controller
	Faculty Managers
	Academic Services Manager
	Postgraduate Research Manager
	Managers of an Institute, Centre or significant group that is a sub-unit
	of a Faculty or School, or standalone group
	Course/programme co-ordinators who are academic staff including
	postgraduate coordinators who are academic staff
5	Other Managers: Managers of small groups which are sub-units of
	Schools, Institutes, Centres, significant groups or standalone groups.
	Includes Team Leaders and other roles which have People and
	Culture delegations (i.e. some management responsibilities for Staff)
6	Staff who supervise other Staff. They have day-to-day operational
	responsibility for a Staff member or group of Staff (and may be
	delegated some People and Culture responsibility for those Staff)
7	Staff with no Financial or People and Culture delegated authority

Appendix 2: Delegated Financial Authority Limits* (NZD, GST exclusive)

Authority		VC, CFO and Director of Finance	SLT	Direct reports to SLT		and administrators	\$1,000 limit Low value items, e.g. stationery
Operating revenue contracts (including research and teaching contracts)	Unlimited	\$10,000,000 CFO \$5,000,000 DoF	DVC(R): refer to Delegation Schedules DVCA(A): \$2,000,000 for teaching Other SLT: \$200,000	\$50,000 Research &Innovation Director: refer to Research and Innovation Contracts Delegations Schedule	\$25,000	\$10,000	N/A
				Other nominated Directors: amount by agreement with SLT / Director of Finance			
Personnel Expenditure Within Budget (can appoint)		Within personnel budget	Within personnel budget	personnel	personnel	\$10,000 within personnel budget	N/A
Personnel Expenditure outside of the Council approved budget.		VC \$1,000,000 CFO \$500,000 DoF \$250,000	\$0	\$0	\$0	\$0	\$0
Operating expenditure and related contracts within the Council approved budget		budget CFO \$3,000,000 DoF \$1,500,000	DVC (R) / (A): \$500,000 Other SLT: \$200,000	operating expenditure budget Other nominated Directors amount by agreement with SLT / DoF. unless specified in Contracts Delegations Schedule	operating expenditure budget	expenditure budget	operating expenditure budget
Operating expenditure and related contracts outside Council approved budget		VC \$1,500,000 CFO \$750,000 DoF \$375,000	\$0	\$0	\$0	\$0	\$0
			DVC (R) / (A): \$500,000 Other SLT: \$200,000	capital expenditure	capital expenditure	expenditure	\$1,000 within capital expenditure budget

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budget	DoF \$1,250,000		Other nominated Directors: amount by agreement with SLT / DoF. unless specified in Contracts Delegations Schedule			
Capital	VC \$1,500,000	\$0	\$0	\$0	\$0	\$0
expenditure and	CFO \$750,000					
related contracts	DoF \$375,000					
outside the						
Council approved						
budget						

^{*} These limits apply to a single transaction. A commitment that is, in substance, a single commitment may not be split to fall within the approver's DFA. That is the whole of the commitment (including previously included costs) must be authorised by a person with the appropriate DFA.

Appendix 3: Reserved Powers of Council

Note: These reserved powers held by Council are above the delegated authority of the Vice-Chancellor. The Vice-Chancellor's specific delegated authority and that of staff are set out in the Delegations Schedules **Appendix 4**.

Authority	Conditions
Governance	
Govern the University	In accordance with relevant legislation and investment and strategic plans
Approve the University's long-term strategic direction, strategic plan, mission, values and vision (including institution KPIs)	
Approve the overall annual budget of the organisation	On the recommendation of the Audit and Risk Committee
Approve the Annual Report	On the recommendation of the Audit and Risk Committee
Appoint, reappoint (and terminate employment of) a Vice-Chancellor	
Appoint (and remove) an acting Vice-Chancellor	
Monitor and evaluate the Vice-Chancellor's performance	On the recommendation of the Vice- Chancellor's Employment Committee
Authorise other people to sign documents on behalf of the University	
Oversee and monitor the assessment and management of risk across the University and its controlled entities	
Appoint the external auditor, approve external audit fees and approve related documents	Chancellor permitted to sign documents on behalf of Council (after approval by Council)
Approve the internal audit plan	On the recommendation of the Audit and Risk Committee
Approve statutes	
Agree to the disestablishment of the	
University and its incorporation in another	
institution of the same class or a different	
class	
Act as spokesperson for the Council and the University on governance issues	Chancellor or Pro-Chancellor
Grant honorary degrees and fellowships	On recommendation of Honours and Appointments Committee
Approve naming rights (Note the Vice-Chancellor's naming rights delegations in the Naming Rights Policy)	On recommendation of Vice-Chancellor

Authority	Conditions
Determine objective criteria for	
consideration of Council members	
Appoint as a member of Council, the Vice-	In accordance with the Constitution of the
Chancellor and up to 4 other people (one	University of Canterbury
member following consultation with Ngāi	
Tahu and three other members, two of	
whom must be graduates of UC)	
Elect (and end the term of) a Chancellor	
and Pro-Chancellor	la cocardores with achodule 44 places 47
Determine rates of payment for members	In accordance with schedule 11, clause 17
of Council (other than the Vice-Chancellor)	of the Education and Training Act 2020
Dismiss or suspend a member of Council or recommend to the Minister that a	
member be suspended or removed from	
Council	
Initiate action against a member of Council	
for breach of any individual duty	
Recommend to the Minister that the	
Constitution of the Council be amended	
Determine Council's annual work plan and	
any matters to support the business of	
Council	
Determine procedures for meetings of	
Council and Committees of Council	
Manage disclosures of interest from	
Members of Council	
Review and assess the performance of	
Council on a regular basis	
Undertake performance appraisal of each	Chancellor. In accordance with Minister
Council member (except the Vice-	guidance
Chancellor) on an annual basis	
Appoint, alter, discharge and reconstitute committees of Council, other committees	
to exercise delegated powers and boards	
or other bodies within the University to give	
advice to Council (including determining	
the structure of such and the terms of	
reference)	
Delegate or revoke any of Council's	
powers to the Vice-Chancellor or to a	
committee (including the Academic Board)	
Decide how to fill vacancies on Council	Includes deciding not to fill a vacancy that
	occurs within 3 months of the end of
	Council member's term of office

Authority	Conditions
Appoint trustees to the University of	
Canterbury Foundation and appoint	
representatives of Council to other boards	
(e.g. Canterbury Museum), where required	
Appoint directors and trustees of University	
subsidiaries and controlled entities where	
the University has a major	
shareholding/interest	
Approve any new subsidiary or controlled	
entity of the University or the	
disestablishment of any existing entity	
Approve or amend or rescind General	
Regulations	
Approve or amend or rescind Statutes and	
Policies (where Council is Approval	
Authority)	
Approve the design of the common seal	
Approve the design of the coat of arms	
Academic	
Establish an Academic Board (and other	
committees) and consider any advice from	
the Academic Board (and other bodies or	
committees)	
Determine the composition of the	
Academic Board (and other bodies or	
committees)	
Approve or amend or rescind Qualification	Must consult with Academic Board
Regulations	
Grant (and rescind) qualifications and	
awards	
Determine the wording on Qualification	
Certificate	
Approve amendment of already issued	Other than editorial corrections (such as a
Qualification Certificate	misspelling or formatting errors) which can
	be approved by the Academic Records
	Team
Approve academic dress for individual	
qualifications	
Approve posthumous award of qualification	On recommendation of Deputy Vice-
to undergraduate student	Chancellor (Academic)
Approve posthumous award of doctoral or	On recommendation of Deputy Vice-
master's degree to postgraduate student	Chancellor (Academic)

Authority	Conditions
Finance and Contracts	Conditions
Approve any matter set out in Appendix 2	
Approve business cases	
Approve fixed and working capital lines for	
subsidiaries and controlled entities	
Set tuition fees, fees for the provision of	
student services (known as the Student	
Services Levy), fees to assist students	
suffering exceptional financial hardship	
(known as the Student Assistance Levy),	
and any other fees prescribed by Council	
Approve discounts on tuition fees and	
student services levies (including refunds)	
Approve limits on treasury financial	Taking into account the recommendations
transaction and financial authorities (as set	of the Audit and Risk Committee
out in the Treasury Management	
Framework)	
Authorise grants or loans to the Vice-	In accordance with section 283(c) of the
Chancellor, members of staff, students, or	Education and Training Act 2020
to any association of staff or students, and	
guarantee loans to the Vice-Chancellor or	
members of staff for housing purposes	
Approve tax payments	Where required
Approve debt and asset write-offs	Over \$1,000,000
Approve acceptance of gifts from a third	
party	
Approve expenditure on gifts, koha and/or	
hospitality	
Approve donation or sponsorship	
(excluding gifts, koha and/or hospitality) to	
a third party	
Approve acceptance of donation or	
sponsorship from a third party	
Approve travel arrangements and	
expenses	
Approve social functions, entertainment,	Chancellor for Council functions, etc. Sub-
events, ceremonies, meetings, special	delegation permitted to Pro-Chancellor
events or conferences as official University	
functions Approve core berrowing	Concultation with TEC required and
Approve core borrowing	Consultation with TEC required and approval from Ministry of Education (above
	capital threshold)
Approve interest rate risk management	Subject to Treasury Management
contracts	Framework
COITHAGES	I Iailiewurk

Authority	Conditions
Annual foreign and page sight	Conditions
Approve foreign exchange risk	Requires two quotes. Transactions must match identified liabilities
management contracts or cash approval Approve the placement and level of	Taking into account the recommendations
	of the Audit and Risk Committee
insurance coverage	
Affixing of the common seal onto qualification certificates/testamurs	Requires countersigning by two or more of the following: Chancellor, Pro-Chancellor,
qualification certificates/testamurs	Vice-Chancellor and Registrar
Enter into deeds	If it requires the common seal to be affixed,
Litter into deeds	must be countersigned by two or more of
	the following: Chancellor, Pro-Chancellor,
	Vice-Chancellor and Registrar. Must
	consult with Legal Services
Approve external legal engagement or	Consult with Legal Cervices
external legal services	
Enter into, amend, renew, terminate	
manage and/or enforce capital expenditure	
contracts and operational expenditure	
contracts (including construction contracts	
and information technology product or	
service contracts)	
Enter into, amend, renew, terminate,	
manage and/or enforce non-research	
revenue contracts (such as agreements for	
the provision of services by the University	
and teaching services) with associated	
unfunded or funded costs	
Enter into, amend and renew agreements	
for the acquisition and disposal of land and	
buildings (including leases)	
Enter into and amend agreements for the	With the written consent of the Secretary of
sale or disposal of University assets (not	Education (where required). Must seek
including land and buildings)	advice from Finance and Legal Services
Enter into, amend and renew legally	This excludes agreements for research
binding relationship agreements and	and/or consultancy services by UC.
collaboration agreements with other	Consult with Vice-Chancellor or Assistant
institutions or organisations (including	Vice-Chancellor (Engagement) as needed
memoranda of agreement (MOAs),	
memoranda of understanding (MOUs),	
joint ventures, data sharing agreements,	
articulation agreements)	
Enter into, amend and renew agreements	With the consent of the Secretary of
that commit the University to the sale of	Education (where required). Above the
shares/equity or purchase of shares/equity	Vice-Chancellor's delegated authority
in a company	

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Authority	Conditions
Enter into, amend and renew contracts for	
(i) research and consultancy services	
provided by the University; (ii) funding	
applications whether led by the University	
or third parties; (iii) commercialisation	
activities with respect to UC owned	
intellectual property; and/or (iv) research	
project service agreements and sub-	
contracting agreements (where the	
expenditure is from research funding)	
Enter into, amend and renew agreements	
for the management and exploitation of	
intellectual property with third parties,	
including the granting or accepting of	
licences, intellectual property assignments	
or share of benefit agreements, including	
agreements which may involve the	
University taking equity in a company up to	
the stated limits of total contract value	

Appendix 4: Delegations Schedule

Specific delegations can be found under the following categories:

Academic Delegations

Research Delegations

Governance Delegations

People and Culture Delegations

Research and Innovation Contracts Delegations

Finance and Procurement Delegations

Contract Delegations

General Delegations

Note that the Delegations Schedules are currently being reviewed and updated. Please contact the Policy Unit (UCPolicy@canterbury.ac.nz) with any queries.